

HOME ECONOMICS BUILDING AT CORNELL BY ULRICH FRANZEN
HUD'S NEW HEADQUARTERS BY MARCEL BREUER AND HERBERT BECKHARD BUILDING TYPES STUDY: HAWAII SETS STANDARDS IN PLANNING FOR LEISURE SEMI-ANNUAL INDEX
FULL CONTENTS ON PAGES 4 AND 5

## ARCHITECTURAL RECORD



## * Of course it's a Haws drinking fountain

a beautiful drinking fountain shouldn't be too obvious. Agreed? Carefully-sculpted to enhance your ideas . . clad in the native splendor of cast stone (five colors, two finishes). The Haws Model 30 outdoor drinking fountain stands exquisitely in harmony with its setting... any setting. A fountain? It could almost pass for a work of sculpture. Yet this sly harmonizer is incomparably rugged-a fountain for all seasons, kid-proof, weather-proof, freeze-proof! Write Haws Drinking Faucet Co., 1441 Fourth St., Berkeley, Calif. 94710.

The drinking fountain that looks better than a drinking fountain - Haws Model 30 in vivid stone

Why install anything but a
Durcon ${ }^{\circledR}$ sink in a chemical laboratory? They're light in weight, esthetically appealing, corrosion resistant, low in cost, readily available in many shapes. Durcon quality sinks and fittings will solve any of your installation problems! And you get fast delivery!


When Harrison Willar, Jr., the interior decorator representing "1770 Design Techniques Company" first discovered Heugatile, other carpeting had already been installed in St. Thomas'. In a short time it had begun to show signs of wear. Mr. Willar, aware that the formal church dedication date had been set for October 6 th, boldly recommended a test installation of Heugatile, starting with the small entrance area shown top right. This area was covered with Heugafelt, one of three Heugatile products. The warmth, durability and the obvious increase in acoustical values soon resulted in the decision to install Heugatile throughout the church. In addition to the existing Heugafelt, all the main corridors and the entire church floor were to be covered with Heugaflor. Because of its brilliant red, luxurious Heugalaine, a rare virgin wool product, was selected for the altar.
Since all the Heugatile products, Heugafelt, Heugaflor and Heugalaine are installed without adhesives, the entire installation was made in several days by only two men easily meeting the deadline for the church dedication date.
Although this is the first major church installation in America, Heugatiles have, for many years, given beauty and service to churches on the Continent.


Top - Down every aisle, under every pew goes Heugatile . . . the silencer. Heugatile builds a sound barrier to reduce extraneous noises that often shatter the contemplation so important to churches, schools and libraries.

Middle - Red and beige Heugatile carpet squares are easily cut and set tight against the floor beam and around a heating vent. This dramatically shows how Heugatile can speed up the installation process because Heugatile eliminates tacking, sewing, underpadding and adhesives. No waxing, scrubbing or polishing and Heugatile can be vacuumed and shampooed in place, will not shift or curl. Heugatile reduces the bulky installers kit to ... a knife!

Bottom - Radiant red Heugalaine carpet squares are quickly and snugly installed on the altar as seen, left. Again loose-laid without adhesives, a seamless wall-to-wall effect is achieved on the altar crowning the St. Thomas installation as seen completed top left. Notice how soft Heugalaine is easily molded to the round edges of the altar stage.

Like all Heugatile, Heugalaine carpet squares can be interchanged before traffic paths have a chance to develop.


## HEUGATILE

TOTALLY INTERCHANGEABLE, LOOSE-LAID CARPET SQUARES
VAN HEUGTEN USA INC.
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Cover: New Wing, Martha Van Rensselaer Hall
State University of New York College of Home Economics at Cornell
Architects: Ulrich Franzen \& Associates
Photographer: George Cserna

## FEATURES



## NEW HEADQUARTERS FOR HUD

The new office building for the Department of Housing and Urban Development in Washington, D.C. by Marcel Breuer, Herbert Beckhard and Nolen-Swinburne is one of the best public buildings designed and constructed during the Kennedy and Johnson administrations-a political era which will be remembered for its efforts to raise the standards of public architecture.

## POWERFUL GATEWAY FOR CORNELL'S UPPER CAMPUS

Ulrich Franzen's new wing to extend the older Martha Van Rensselaer Hall, for the State University of New York College of Home Economics at Cornell, adds distinction and verve to a famous campus.

These two residences-one on the East Coast by Richard Meier and one on the West Coast by Thornton M. Abell-illustrate two varied and inventive approaches to the shaping of interior space.

## BUILDING TYPES STUDY 391



PLANNING FOR LEISURE
Tourism is Hawaii's second largest industry, and still growing. Planning for its continued development while finding the way to preserve the essence of its success-Hawaii's natural beauty-has evolved far-sighted and innovative methods of regional and state-wide planning.

124 OAHU
Honolulu, with many tourist attractions, and new resorts north and west, will reduce pressures on Waikiki.

HAWAII
Big Island's Kona Coast knows pressures of rapid growth and great potential as tourist area and seeks means to control quality of development.

Second-largest of the islands, Maui is scenic, historic, and the site of the most successful Visitor Destination Area development to date.

ARCHITECTURAL RECORD, December 1968, Vol. 144, No. 6. Published monthly, except May, when semimonthly, by McGraw-Hill, Inc., 330 West 42 nd Street, New York, New York 10036. CORPORATE OFFICERS: Shelton Fisher, President and Chief Executive Officer; John L. McGraw, Chairman; John J. Cooke, Vice President and Secretary; Gordon W. McKinley, Vice President and Treasurer. SUBSCRIPTION RATE: for individuals in the fields served $\$ 6.60$ per year in U.S., U.S. possessions and Canada; single copies $\$ 2.00$; further details on
 page 6. THIS ISSUE is published in national and separate editions. Additional pages of separate edition numPlace, N.E., Washington, D.C. 20002. Second-class postage paid at Washington, D.C. POSTMASTER: Please send form 3579 to Fulfillment Manager, ARCHITECTURAL. RECORD, P.O. Box 430, Hightstown, N.J. 08520.

## ARCHITECTURAL RECORD

CONTENTS: DECEMBER 1968

## ARCHITECTURAL ENGINEERING



KAUAI
Kauai's natural beauty makes all of it a Destination Area and especially sensitive to development.

## MOLOKAI

Undeveloped, unspoiled, a unique opportunity to demonstrate quality in resort development.

## HEAT PUMP SYSTEMS DESIGNED TO FIT ELECTRIC RATES

Engineer Robert G. Werden used internal source heat pumps to achieve operating economies in a high school, a high-rise apartment building and a large manufacturing plant. Electric rates were an important design parameter.

## BUILDING COMPONENTS

Makeshift holes for utilities reduce floor slab fire resistance ratings.

## PRODUCT REPORTS

OFFICE LITERATURE
READER SERVICE INQUIRY CARD


## ARCHITECTURAL BUSINESS

Building activity ..... 71
Practice ..... 77
Cost indexes and indicators ..... 79
LETTERS
SEMI-ANNUAL. INDEX

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## COMING IN THE RECORD

## BENJAMIN THOMPSON'S MUSIC BUILDING FOR AMHERST COLLEGE

A handsome and well planned solution for a specialized campus facility which includes a 450-seat recital hall, large rehearsal rooms for both vocal and instrumental musicians, a music library, and small group and individual practice and listening rooms. Also included are classrooms and faculty office studios.

## BUILDING TYPES STUDY: URBAN HOUSING

Five projects resulting from the all-out effort of New York City's Housing and Development Administration to raise the quality of urban middleincome housing will be shown in January. Also included: four land-use proposals-conceived by HDA both as development proposals and broad guidelines to architects-that suggest approaches to planning in cities everywhere.

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EXECUTIVE, EDITORIAL, CIRCULATION AND ADVERTISING OFFICES: 330 West 42 nd Street, New York, New York 10036. Western Editorial Office: 255 California Street, San Francisco, California 94111. PUBLICATION OFFICE: 1500 Eckington Place, N.E., Washington, D.C. 20002; second-class postage paid at Washington, D.C.
OFFICERS OF McGRAW-HILL PUBLICATIONS: Joseph H. Allen, president; J. Elton Tuohig, executive vice president; Robert F. Marshall, senior vice president-operations; vice presidents: John R. Callaham, editorial; Paul F. Cowie, circulation; John R. Emery, administration; John M. Holden, marketing; David G. Jensen, manufacturing; Jerome D. Luntz, planning \& development; Robert M. Wilhelmy, controller.
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## Freedom to plan imaginatively... with versatile Southern Pine



The modern applications of Southern Pine laminated beams, decking, siding and paneling open new dimensions for design creativity. Here, in this striking library foyer one immediately senses a promise of tranquility and permanence. The inspiring sweep of maximum spans achieved by the high stress value of Southern Pine affords unique and economical planning latitude.


Pre-shrunk to full American Lumber Standard sizes, Southern Pine provides stability and precision essential to engineered construction, as in this country club. Standard grades can be utilized for cantilevered and continuous members without special grading.


In this church, you see how the warmth and beauty of South ern Pine create a truly spiritual feeling in contemporary setting. Its enduring qualities provide economy for today's modern construction programs, with extremely low maintenance cost assured through the years.

## Specify Southern Pine



From the member mills of the Southern Pine Association, P. O. Box 52468, New Orleans, La. 70150

Good weather or bad, you see only what light lets you see. We think you want to see a lot. Spacious, safe parking areas. Bright, inviting walkways. Clean, impressive architecture. That's the kind of light we sell.

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Today, there's an entire line of co-
ordinated Crouse-Hinds lighting fixtures. Large and small. To spot a spire or flood an acre. Contemporary or traditional. Pleasing to see by day, pleasing to see by night.

Let's begin with where you want to light. Our new Idea Book starts ideas. Check the reader service card, and we'll send it to you. Or, if you'd like to talk to one of our lighting specialists, call us or your nearby CrouseHinds agent or distributor. He will do
the analyzing, costing and comparing. With an assist from our home office computer.

We'd like to hear from you.
Outdoor Lighting Dept., CrouseHinds Co., Syracuse, N.Y. 13201.

## From talent to tax structure: We can't let up anywhere

All good architects have a dream-a dream of cities where people of all economic levels can live and work with comfort and convenience and safety and dignity and some sense of personal identification. They dream of cities where the transportation systems work, where there are schools where teachers can really teach, and where there is space for leisure time activities. They dream of cities that are beautiful-full of the elements of good environment that really can make the difference between existing and enjoying life.

Can such a dream really come true? It can if there is a big enough demand for it-if we as a nation want it enough, and therefore commit enough money to make it happen.

Each year we buy eight million automobiles at an average price of just over $\$ 3000$. Multiply those two figures, and Mayor Lindsay's remark that there is nothing wrong with New York City that $\$ 50$ billion couldn't fix doesn't seem so impossible. We could spend that kind of money on a better environment-if that were important enough to us.

We have made a national commitment and-with a few exceptions-are doing very well with the job of providing every child in America with a free education. We manage to raise between $\$ 75$ billion and $\$ 80$ billion for defense each year, and so far we have spent over $\$ 60$ billion in Vietnam. We are now budgeting $\$ 5$ billion a year to reach the moon. What we need to decide is whether we want a good environment enough to make some substitutions in our national and private priorities and how hard we are willing to work to accomplish those priorities.

Architects are busier now than they have ever been and-as George Kassabaum put it in his speech to the Building Products Executive Conference-"there is nothing that gives anyone a greater feeling of being essential and a greater assurance of a guaranteed future. We say to ourselves that we are busy because we are necessary. . . . All's right with the world." And that, as Kassabaum points out "Sounds like something the railroads might have said not too many years ago"-before the airplane, the truck, and the interstate highway.

Architects-individually and as a profession-must continue to give their highest priority to traditional striving for quality in design and construction. But they must also give high priority to other continuing concerns.

No matter how busy they are, architects must continue to struggle with building costs. It is important to remember that a man whose savings and income qualify him for an $\$ 18,000$ townhouse cannot afford a $\$ 20,000$ townhouse no matter how much he wants it or whatever the reasons that the house costs $\$ 20,000$. It is important to remember that the borrowing power of towns and cities is fixed, and most are close to their limits; and that responsibility to stockholders can limit-in these days of tighter budgets-the quality of building done by more and more corporations. Thus, the emphasis on cutting costs while minimizing loss of quality becomes ever more important-for a saving in building cost accomplished on the drawing board is multiplied by savings in fees, in financing charges, and in taxes. Further, the profession can and should support efforts to reduce or reallocate the costs not
controllable by the architect: site improvement costs, financing costs, real estate taxes, and operating expenses.

No matter how busy they are, architects must continue to be concerned with the problems of the contractors. At the volume of building projected in this country in the next few years, we seem to be in for some real trouble. One example: it is estimated that building Atlanta's new \$200-million airport within the desired time limit could require 25 to 30 percent of the construction labor force in the whole metropolitan Atlanta labor market. Which leads to more questions about who is going to build the schools and office buildings in that booming city, and what that labor shortage could do to costs.

No matter how busy they are, architects must continue to be concerned with educating the public to the values of good environmental design. A beginning has been made with the work of the A.I.A.'s Task Force on Elementary and Secondary Education (RECORD, November, page 10) and its newly-announced nationwide television and radio publicservice campaign. Individually, of course, each architect can do much in each contact with each client to raise the client's sights towards the level of quality so important to our environment.

Finally, no matter how busy they are, architects must do more than they have ever done to support the public and private efforts to implement meaningful government programs in this areawhich is the place a national commitment to better cities is funded. If you believe that the Model Cities Program can be a big step towards establishing a new level of environment, fight for it in your area. If you believe that the new Housing and Urban Development Act contains the tools needed to get on with the city rebuilding job, go to work-through your local politicians-to see that it is adequately funded, or at least gets its fair share of the tax money that the next Congress will be allocating.
-Walter F. Wagner Jr.

## Every architect should give himself a Christmas present

and what it should be is a copy of "A Portfolio of Social Cartoons by Alan Dunn" which Simon and Schuster (Rockefeller Center, 630 Fifth Avenue, New York, N.Y. 10020) have just published and are willing to sell for $\$ 5.95$.

If you insist on knowing in advance how much enjoyment you'll get from this book, just look at the cartoon aboveand multiply by 147 .

Alan Dunn's cartoons are one of the high points of our life here at the RECORD offices. Every two months or so, an envelope arrives with four or five or six rough pencil versions of cartoons for the RECORD. What we do is laugh our heads off at all of them-except once in a while when "we don't get it" and are then filled with great anxiety that there's something happening in architecture that we don't understand. Thenlike all editors- we get super-critical and make the impossible choice of which Dunn cartoons you readers are going to get to enjoy-and which ones are going to have to remain in our private stock. Alan Dunn has developed, in the 32 years his work has been published in the RECORD, a very special place in architecture. His insight into architectural trends and architectural folly is flawless. To have a building commented on in a Dunn cartoon gives any architect a special sense of "arrival"-and it has been my observation that any architect who has arrived has "his" Dunn cartoon in a prominent position in his office.

Dunn's unique ability to comment on what is happening in the world is broader, of course, than architecture. Indeed, the marvelous collection in his new book includes only a smattering of architectural content amidst the topical social comment that Dunn offers in the
pages of The New Yorker. I'm tempted to try and describe my favorite-but that wouldn't be fair to you or Dunn. You'll have to pick your own.

## The architect, the manufacturer, and the matter of responsibility

Speaking to an audience of manufacturers and materials producers at the Building Products Executive Conference (page 81), A.I.A. President George Kassabaum said: "As long as our system permits an owner to sweat in his building while I say the system was designed properly, you say it was manufactured properly, and the contractor says it was installed properly, something is badly wrong with the process of construction we now have."

## A small gesture -but why not

The New Jersey Society of Architects has a postage meter which imprints not just information that your letter came from East Orange, N.J. at a cost of $12 \phi$, but urges you to "Consult an architect. He's your best investment." And why not? You could have a different slogan each month -like "Think Beauty" or "Down with High-Rise Apartments" or "Save the Pan Am Building."

## Instant rehab gets its final report card: E for effort

The Institute of Public Administrationa private, non-profit education corporation assigned the job of evaluating the so-called "Instant Rehab" project in New York City-has turned in its report to HUD Secretary Weaver. This project (see RECORD, December 1967)
involved the fast installation of service cores-kitchen and bathroom unitspreassembled off-site and dropped into place by crane through holes cut in roof and floors. One paragraph on page three of the report tells it: "The hope that the techniques and materials employed would reduce costs was not borne out by this demonstration. Usable square foot construction costs were in the neighborhood of $\$ 45$, or two and onehalf to three times the cost of conventional rehabilitation or new construction. . . High costs might be reduced by extending the time of rehabilitation sufficiently to eliminate the necessity for overtime, and to get maximum productivity from workers and supervisors. Productivity might also be enhanced by repetition. No data have yet emerged, however, to indicate that costs per usable square foot can be lowered to make them competitive with conventional rehabilitation or new construction."

## Nicest compliment yet: a "Wish you were here" award

Every year, since 1916, the Fifth Avenue Association, in cooperation with the New York Chapter of A.I.A ${ }^{2}$, has presented awards "to those people whose talent and imagination have contributed most to the architectural beauty of Fifth Avenue and its environs." This year the architectural awards committee-which included three architects, a bank president, a major store president, and an advertising executive-gave a special "Wish you were here" award to the Ford Foundation Building, which is between First and Second Avenues-well beyond the "environs" of Fifth Avenue.

And that is a gesture which-as they say of most things along Fifth Avenuehas class.
$-W . W$.


## New, two-hour fire rating for deck reinforced with Keydeck Truss-T subpurlins



Keydeck mesh reinforcement is the other component of the Keystone roof deck reinforcement system. It has proved to be a superior reinforcement under great stress, maintaining the integrity of decks subjected to hurricanes, tornadoes and earthquakes.

The webs are open. The cast in place material flows through This single design improvement-from solid subpurlin to the open webs of the Keydeck Truss-T-provides many advantages.
One advantage is the new two-hour fire rating for a deck utilizing Keydeck wire mesh reinforcement and Keydeck Truss-T subpurlins.
Other advantages are: Lighter subpurlins; reduced thermal conductivity; electrical conduits can be hidden in poured slabs over exposed form-boards; composite resistance to shear, uplift, cracking and deflection because embedment is complete.
The Keydeck Truss-T subpurlin is another example of Keystone's Inner Strength products for roofs, walls and floors.
For help with reinforcement problems, call your Keystone Representative. Or write, Keystone Building Products Department, Peoria, Illinois 61607.


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some dimples are cute... but not in a floor surface!

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The toughest problems soften up when you specify Lennox modular central systems. Here is the sophistication of control and the flexibility to provide an almost infinite variety of "micro-climates"-individual comfort zones. And there's a systemor systems combination-to match any demand.

The single-zone Lennox combination system, for example, heats with gas, electricity or oil; cools electrically; rooftop or grade mounted. Or take the Lennox Direct Multizone Systems (DMS), for single or multistory installation, serving up to a dozen comfort zones per unit; or DMS with dual ducts and mixing dampers. Or unitary systems with a broad range of coil-blower units.



Spacious, beautiful country club provides members' indoor comfort with "micro-climates" from concealed rooftop installations of Lennox unitary central systems. Four individually-controlled comfort zones come from one DMS1 unit of 22 tons cooling capacity and 500,000 Btuh gas heating. A Lennox GCS3 furnishes heating, cooling and ventilating for the large single-zone area (capacity: 8 tons cooling, 250,000 Btuh gas heating). Kitchen and locker rooms are heated and ventilated by another unitary system.

Direct Multizone units on roof serve many comfort zones through tlexible duct which can be moved as zone boundaries change.


Comfort flexibility keynotes the gas heating/ventilating system of this striking new church building. To supply both upper and lower floors economically and efficiently, two new DMS2 units are installed in the equipment room. One unit serves multiple zones of the lower floor (Sunday School classrooms, etc.), the other serves the upper floor entrance hall, sanctuary and choir room. Provision is made for easy add-on cooling in future.

A new Direct Multizone System now adds flexibility in multiple zone applications for single and multistory buildings.



Patrons and employees of the 80 stores and theatre in this colorful, exciting shopping center will find the comfort right! Some 800 tons of cooling will come from a variety of Lennox equipment atop the center's 18 -plus acres of buildings. Among the Lennox equipment supplying this large volume are: GCS single-zone combination gas heating/electric cooling units for large, undivided spaces; DMS units for the many individually-controlled comfort zones; condensing units coupled with coil/fan units; and other modular central systems.

Lennox GCS3 all-weather combination gas heating/electric cooling unit serves single-zone areas trom rooftop or grade level.


These new quarters of a leading-and growing-surgical instrument manufacturer have "room-to-grow" air conditioning and heating, in a "room-to-grow" building. Six Lennox DMS units provide the comfort for a 30,000 -plus sq. ft. production area divided into six zones. Two other units take care of the $15,000 \mathrm{sq}$. ft . office area, in 12 separate comfort zones. Rooftop mounting conserves inside space; and, with flexibleducts, helpsmake possible easy expansion for growth.
Clean, low-silhouette DMS1 units sit unobtrusively on rooftop, help maintain design freedom.


## This lamp has just narrowed the incredibility gap.

The General ElectricLucalox* lamp has beaten its own incredible world record as the most efficient general
light source ever made.
Just forget all the fantastic efficiency figures that General Electric gave you about this space-age lamp. They've all changed-for the better. The GE Lucalox 400 -watt lamp no longer gives you an incredible 105 lumens of light per watt-it's now 110. And its long life-span is no longer conservatively estimated at 6,000 hours-it's now 8,000 . There is no other lamp lighting America's towns, highways or factories that can give a more efficient, brighter light than the GE Lucalox. So what are you waiting for? General Electric
has already got a lamp that belongs in the Buck Rogers era. You can belong to it, too, by contacting your GE Large Lamp Agent. Or write: General Electric Co., Large Lamp Dept., C-827, Nela Park,

Cleveland, Ohio 44112.
Buck Rogers, here we come.

GENERAL ELECTRIC
See more for your dollar with GE lamps.

## Butyl rubber sheeting forms seep-proof barrier between rooftop gardens and apartments below.

Think of a sandwich-an upper and sub-surface layer of concrete with a membrane of Butyl rubber as the "ham" in between.

That's the way the roofs of the luxurious Watergate East apartments in Washington, D.C. were constructed. Tough, long-lasting sheeting made of Enjay Butyl rubber makes a practical, impermeable barrier against moisture. It can withstand wide extremes of winter and summer temperatures as well as resist attack by fertilizer and other corrosive soil-borne elements.



## Butyl tape keeps insulated windows leak-free.

Flexible, non-hardening Butyl tape makes an effective seal against the extremes of weather on these tall dual-pane windows of the Northwestern National Life Insurance Building in Minneapolis.

The preformed tape of Enjay Butyl and polyisobutylene has $100 \%$ non-oxidizing solids... provides a strong bond between glass and external stop...gives practically permanent sealing. And it resists shrinking, hardening, cracking and ultraviolet rays.

On sashes with interior stops, glazing with Butyl tape can be done from the inside, with no scaffolding or external clean-up. Butyl tapes are also widely used for sealing mullions and exterior panels. They are available in many shapes and colors, and with internal reinforcing to prevent distortion.

Architect: Minoru Yamasaki Associates, Birmingham, Michigan. General Contractor: George Fuller, Chicago, Illinois.
Glazing Contractor: Larry's Glass \& Mirror Company, St. Paul, Minnesota. Tape Manufacturer: Tremco Manufacturing Company, Cleveland, Ohio.


## Structural gaskets of VISTALON ethylene-propylene rubber have excellent weather resistance and low temperature flexibility.

More and more modern buildings are utilizing structural gasketing of VISTALon to maintain long-term resiliency under all weather conditions. These pre-formed seals allow glass or panels to float freely without strain. They permit speedy and easy installation of glazing and panels, as well as a simple means of removal or replacement of broken glass.


Unusual window design uses Butyl rubber caulk for sealing.

The new co-ed residence, Manzanita Hall, at Arizona State University has hexagonal and triangular windows that contribute both to aesthetics and to the building's strength. All the windows were shop glazed, complete with hardware. They feature aluminum frames with operable lower sections. Butyl rubber caulk as a sealant between the glass and frame was chosen for its permanent flexibility and excellent weatherability. Butyl-based caulks last up to 5 times longer than conventional caulk over a wide range of temperatures. Butyl caulks can be applied with conventional tools without elaborate joint preparation. They can be colored to match mullions of panels.

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# The all-purpose metal ceiling pan. it's at home anywhere. 

Caterpillar Tractor Company, Peoria, Illinois
Architects: Smith, Haines, Lundberg and Waehler, New York City General Contractor: Huber, Hunt and Nichols, Indianapolis, Ind.
Acoustical Contractor: Acoustical Engineering, Omaha, Nebraska


It's at home in the Caterpillar Tractor Company. It was used in the executive dining room where every detail of the decor was carefully worked out. It was also used in executive offices, general offices and hallways.

Gold Bond Acoustimetal makes a handsome ceiling you can use almost anywhere-in kitchens, natatoriums, classrooms. It is resistant to moisture, easily cleaned, paintable and almost indestructible.

These baked-enameled metal pans
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With all this going for it, it is no wonder the Caterpillar Tractor Company chose Gold Bond ${ }^{\text {® }}$ Acoustimetal for most of the ceilings in their world headquarters building in Peoria.

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## SUBMITTAL INFORMATION KIT

Information on the Halsey Taylor RC 8A fully recessed electric water cooler is not contained in Sweet's or the Halsey Taylor product information catalog. If you need specification sheets, roughing-in drawings, full product description, and photographs for a current job, please fill in this coupon and mail.


New fully-recessed electric water coole COMPLETE PACKAGED UNIT IS EASY TO INSTA


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Architects: Jarvis, Putty and Jarvis, Dallas, Texas
Ames Products: 2,470 custom-designed shelving
units without X-bracing and with plastic laminate
end panels.
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## Another big one goes all-electric.

The all-electric concept proves itself again, this time in the design and operation of Sears' Santa Barbara
store in the La Cumbre Shopping Center, Santa Barbara, California.

This big new "super-department
store" is one more important addition to the list of all-electric building projects in Edison's 65,000 square mile service area.

Electric space conditioning systems can save builders $30 \%$ to $50 \%$ in first cost installation. In most cases, expensive flues, stacks and vents are eliminated, often saving the equiva-

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electric building almost always has the lowest total annual cost.

Architectural credit for Sears, Santa Barbara, goes to Robert Clements and Associates. Ernest W. Hahn, Inc. was general contractor. This building now goes into our files as one of the hundreds of case histories of all-electric buildings in our
fourteen-county service area.
Southern California Edison Marketing Engineering Department will be glad to show you how to apply the allelectric concept to your project for remarkable savings. Write: Marketing Engineering Department, Post Office Box 62, Terminal Annex, Los Angeles, California 90051.

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## Sears, Santa Barbara.




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Zefkrome is a trademark of Dow Badische Company
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## BORDEN DECOR PANEL: Custom Design Screening

The North Carolina Mutual Life Insurance Co. building in Durham, North Carolina, is shown here. Designed by Welton Becket, F.A.I.A., Architect, of New York City, this multi-story structure utilizes custom designed screening of Borden Decor Panel in rich Kalcolor Bronze finish. Created to complement and enhance the character of the building, the Decor Panel screens were custom designed and specified, individually fabricated, and tailored for special erection methods-all within a fixed budget. The savings effected by Borden's fabrication
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## Nixon's first appointments give little hint of his stand on architecture and urban problems

The victory is won, and now it is up to President-elect Richard M. Nixon to choose the advisers who will help shape Federal policy for the next four years.

Before the election, many professionals involved with rectifying cities' ills were concerned about Richard Nixon because they had little idea how he felt on issues dealing with urban problems. To learn both Nixon's and Humphrey's stand on issues germane to environmental problems, the A.I.A. sent each candidate a list of 13 questions with a request for answers. The Vice President supplied answers on October 30, but Presidentelect Nixon has not yet answered.

In his pre-election speeches Mr . Nixon seemed to emphasize the need "to bring tax incentives to bear upon America's unsolved problems," and the government's role ". . . to provide lead-ership-marshalling the ideas, the intelligence, the vision, and the will that can get the job done." In a post-election
comment, outgoing HUD Secretary Robert C. Weaver disagreed. He argued tax incentives would cost the government money just as an outright appropriation would and it "really amounts to fiddling around with arithmetic."

The first word on Presidential advisers came on November 21, when Mr. Nixon announced that ten groups of experts were at work on reports in ten crucial areas of concern to him. Of these ten, the two closest to architects and architecture are Russell E. Train, to report on problems in the environment, and James Gaynor, to report on housing and urban renewal.

Train has been very active in worldwide conservation matters and as president of the Conservation Foundation, he has been concerned with the total, ecological effect of conservation.

In the past, James Gaynor, Commissioner, New York State Division of Housing and Community Renewal has taken
a dim view of architects, architecture, and advocacy planning. His recent speeches include such statements as,
the insistence upon creation of developments which satisfy their [i.e., municipal officials'] esthetic idiosyncrasies, and their interference with decisions concerning site layout, design and concept hamper, hamstring, and often lead to abortion of the proposed development," and, "The concept of planning by those within the neighborhood has been exaggerated to the extent that fundamental responsibilities are ignored. The City has relied upon the neighborhood to determine the type of housing and redevelopment to be effected, and the community, in turn, unable to speak with one voice, has been fractionalized and subjected to its own internal division. The result has been that group opposes group, minority opposes minority, planner opposes consultant, and stalemate opposes progress."


## Bucky Fuller designs a city to float

As many as 30,000 urban dwellers could be housed in cities floating in bays and rivers near large metropolitan areas, according to the designer of the "floating cities," R. Buckminster Fuller.

The Fuller design is the result of a study conducted by the Triton Founda-
tion with HUD funds. HUD's Assistant Secretary for Metropolitan Development, Charles M. Haar (to the left of Mr. Fuller in the photo left), says that the floating cities offer the possibility for permanently relocating people, facilities, and services when city core area renewal is in progress, since 80 per cent of metropolitan areas with over one million population are near bodies of water with adequate depth for shipping.

The floating cities would be constructed in shipyards on steel or concrete platforms, on which prefabricated components would be stacked to form tetrahedrons. Completed, the whole city could be towed to its site and anchored.

The Triton Foundation suggests that these floating cities be built at high densities to support an efficient mass transportation system in which wheeled vehicles would be confined to the first level. Upper levels of the 20 -story structures would be restricted to pedestrians.

The report estimates that in cost "floating cities" would be comparable to present urban renewal projects.


## Pittsburgh tries to save arches by Burnham

The Baroque rotunda of the Pennsylvania Railroad Station in Pittsburgh is in jeopardy. The Pittsburgh History and Landmarks Foundation has three years to find a use for the unique structure or it will be demolished by the Penn-Central Railroad to make way for Penn Park, an office building complex.

Designed by D. H. Burnham in 1898 as a circle in a square, the magnificent four arches and elegant turrets of the Rotunda are especially distinguished.
"Very nearly related to the Exposition architecture of the time, it has at once a bright festival gaiety and, in the interior, a mysterious cave-like air," said James D. Van Trump, architectural historian. Present ideas for use of the rotunda include its conversion to an outdoor restaurant, an ice skating rink or a merchandising showroom.

## Architects find an untapped source of drafting talent

Seventeen weeks of tough work by eight young on-the-job trainees has paid off for the underprivileged youths involved, as well as for the architectural profession as a whole. The eight were graduated November 20 as junior draftsmen from a training program conducted at the firm of Eggers and Higgins (October, page 82).

The program was geared to create more career opportunities in architecture for those whose much needed drafting talents would otherwise be lost to the profession. Since a shortage of draftsmen exists, along with an abundance of untrained, disadvantaged youths, the training seems a natural bridge between two problems, resulting in eight drafting jobs filled by eight talented youths. Eggers and Higgins had jobs for five of the youths and the others were employed by the firms of Alfred Easton Poor, Kahn \& Jacobs, and Emery Roth \& Sons.

Speaking at the graduation, Whitney M. Young, Jr., executive director of the Urban League, expressed gratification that his famous speech-"architects have not particularly distinguished themselves in the field of social and civic contributions" -at the A.I.A. convention (August,
pages 10 and 35) had been an initiating force in formulating the Eggers and Higgins program. Mr. Young said to the graduates, "Chance will not see us through; luck will not see us through. The only thing that will see us through is hard work." He emphasized that the graduates were now at a first plateau from which their possibilities in architecture expanded.

Although the Whitney Young speech at the convention in June started Eggers and Higgins thinking about the possibilities of an on-the-job training program, it was the firm's alliance with the Vocational Foundation, Inc. (which specializes in setting up such programs) which made the program possible. The Vocational Foundation chose the trainees, and Eggers and Higgins, with financial backing from the United States Department of Labor, agreed to pay each youth $\$ 80$ a week. Eggers and Higgins' second training program will begin in a few weeks.

## New Briefs

December 1: An international competition for the planning of a tourist village in the town of Side on Turkey's Mediterranean coast is open to architects and town planners until June 16. Information may be obtained by applying to: Turizm ve Tanitma Bakanligi, Fiziksel Planlama Dairesi, Gazi Mustafa Kemal Bulvari No. 33, Kat 8, Ankara, Turkey.

David Rockefeller received the Medal of Honor for City Planning, presented by the New York A.I.A., the American Society of Civil Engineers, and the American Society of Landscape Architects. A jury selected Mr. Rockefeller as
the sixth recipient of the award, which was initiated in 1938, "for his distinguished contribution to the plan of the City of New York."

The Environmental Research Foundation, Topeka, Kansas, is engaged in studying people's behavior in relation to their architectural setting. They feel accurate scientific studies are needed before we can know which types of architectural designs best meet the needs of our society. Currently, the Foundation's operations are financed by grants and contracts, but they are now seeking financial support for general development, as well as endowments for the future.

The controversy surrounding the proposed six-lane Interstate Expressway along the historic riverfront of the New Orleans French Quarter has now reached the point where the Department of Transportation must make its final decisions on funding. The project's opponents contend that the proposed gradelevel segment along Jackson Square will do serious harm, forming a positive barrier between the Square and the Mississippi. Also, they insist that it will usurp land vital to a future, more enlightened, riverfront development.

The Federal Aviation Administration says the U.S. must build more than 800 new airports and improve almost 3000 existing ones within the next five years, at an estimated cost of $\$ 2.16$ billion. Recommendations include development of miniature airports for VTOL and STOL craft.

The National Aeronautics and Space Administration has authorized the Jet Propulsion Laboratory, Pasadena, California, to proceed with two spacecraft to orbit Mars in 1971.


## Washington's Pennsylvania Avenue Plan progresses

The formal dedication of the Presidential Building last month marked the completion of the first private project in the Pennsylvania Avenue Plan to reclaim and
develop the Avenue as a unified whole (July, 1964, page 23).

With Nathaniel A. Owings, chairman, The President's Temporary Com-
mission on Pennsylvania Avenue has been the energetic implementor of the plan since 1965. Much has been accomplished even though Congress has not made the Commission permanent, with desired broader powers.

The following progress has been made: 1) National Square, in negotiation with private investors; 2) Presidential Building, complete; 3) FBI Building, under construction; 6) Labor Building, under construction; 7) Capitol Reflecting Pool, complete; 4) Woodrow Wilson Memorial Center, legislation approved.

Federal agencies have cooperated with the Commission; what remains to be done along the North side of the Avenue will require the cooperation of private investors. But crucial to the plan, with no solution in the offing because of a lack of funds, is the E Street; 5) renewal which will control the total circulation pattern of the area.


Below-stage view shows part of the lifting equipment designed and built by Dover for the Jesse H. Jones Hall for the Performing Arts, Houston, Texas.

## Dover plays the best supporting role in the theater

Dover Stage Lifts win recognition for dependable performance through precision engineering. Quality manufacture of hydraulic jacks, equalizing devices, bridge-type platform supports, quiet Oildraulic ${ }^{\circledR}$ power supply and controls help get Dover in the specification cast wherever stage lifts are used, from the simplest auditorium to the fabulous "Met." Call us to help engineer your next stage lift project. Dover Corporation, Elevator Division, Dept. P-6, P. O. Box 2177, Memphis, Tenn. 38102.

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Convention Hall Atlantic City, N. J.
Jesse H. Jones Hall for the Performing Arts Houston, Texas

Brigham Young University Provo, Utah

Americana Hotel New York City
Clowes Memorial Hall Indianapolis, Ind.

West Senior High School Aurora, III.

Grady Gammage Memorial Auditorium Tempe, Ariz.

Xavier University Cincinnati, Ohio
East-West Center Honolulu, Hawaii
University of New Mexico Albuquerque, N.M.



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 fast ones.
## How Republic structural bolts sped completion of a gigantic new pulp and board complex.

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Blossom Music Center, Northampton Township, Ohio, is designed so that 15,000 people are arranged in a 90-degree fan-shaped segment of a bowl focusing on the stage. There are 4642 seats within the pavilion with the rest of the seating on the lawn. Schafer, Flynn, van Dijk are the architects, with Pietro Belluschi the architectural advisor to the owners, the Musical Arts Association.

Structural Clay Products Institute headquarters, McLean, Virginia, is a fortress-like structure designed by architect Charles M. Goodman as "an essay on the ancient art of brick construction." The walnut-brown administration building and laboratory are built almost entirely of clay products, including 422,544 brick of various sizes, at a cost of \$735,000.


Gateway Center, air rights development at Newton Interchange on Massachusetts Turnpike outside Boston, includes in the first of three phases, a 12 -story hotel spanning the road, a nine-story office building (right) and a six-story garage. The six and one-half acre site is within minutes of 3.2 million people spread throughout the Greater Boston area. Parking facilities will be at extreme ends of the site, enabling expansion both vertically and horizontally, while the phased construction plan, developed by the architects Davies \& Wolf, allows specific buildings to be designed as their requirements become known.

Belfer Graduate School of Science, New York City, housing lecture halls, laboratories, and large and small classrooms, is an interspersal of tall shafts of brick separated by narrow continuous shafts of anodized aluminum windows and spandrels. Architects Armand Bartos \& Associates designed towers for ductwork and stairwells outside the central core of waffle slab concrete.


Habitat Puerto Rico was designed to further develop Montreal's Habitat 67 in the context of Puerto Rico's climate and at a moderate price-the first application is under 227 (d) (3). The concrete prefabricated, prefinished housing modules, designed by Moshe Safdie, will have bathrooms, kitchens, windows and mechanical and electrical systems. A total unit will have up to three modules that can be grouped to form a variety of housing types. Modules will be manufactured at central plants and shipped to steep sites, which previously had to be leveled for conventional construction.


Largest privately-sponsored office building in the world is to be erected in lower Manhattan by Uris Buildings Corporation. The complex, designed by Emery Roth \& Sons, will consist of a 53 -story tower and a 15-story wing containing a total of approximately $3.5-$ million square feet of space, and a 40,000-square-foot raised plaza, beneath which will be parking and loading facilities.
 cisco, Yerba Buena Island, which controls shipping and boating activity in the San Fran-cisco-Oakland Bay area, will house all U.S. Coast Guard search and rescue operations, administrative functions and living areas. Rockrise and Watson have designed the complex in a residential scale.


FBI Academy, Quantico, Virginia, is designed for housing and training 1200 students. A multiple-unit system of buildings expresses each activity separately and adapts to the steeply sloping site. Architects Golemon \& Rolfe grouped the evening functions of library study, recreation and sleep in one area, daytime activities of class, physical training and drill in another, and the public administration and auditorium facilities in still another. Glass-enclosed concourses will connect all of the buildings.


A branch for Marine Midland Trust Company of Southern New York, Binghamton, New York, was designed-at an extra construction cost of about $\$ 500,000$-so that it will not obstruct the view of the Civic Center just behind. A raised plaza with parking beneath extends from the bank towards the Center. Architects: Charles Luckman Associates.


Kuwait Fund for Arab Economic Development headquarters, Kuwait, is designed against severe heat. The Architects Collaborative oriented all office spaces to an air-conditioned interior court, and designed exterior walls that are basically solid with windows at ground level only for glimpses of the court. Construction estimate: $\$ 1.5$ million.


Police Station House, Bronx, New York is low and compact, in keeping with the neighborhood of two-story row house and apartment buildings. The entire exterior of the structure is encased in face brick, which architect Lewis Davis of Davis, Brody \& Associates hopes will "dispel the forbidding qualities common to so many civic structures."


Pan American World Airways expansion at New York's Kennedy Airport will result in the largest passenger terminal in the world operated by one company. The new structure extending from the existing circular building (RECORD, September, 1961) will enable the entire terminal to handle some 3000 passengers during a peak traffic hour. Architects Tippetts-Abbett-McCarthy-Stratton designed the original and the expansion.

## Keene imagination <br> SIMON FRASER UNIVERSITY POOL VANCOUVER, B.C. <br> ARCHITECT: DUNCAN S. McNAB AND ASSOCIATES VANCOUVER, B.C



If you've ever tried to make yourself heard around a huge indoor swimming pool, you'll appreciate Keene's solution to a tough acoustical problem at Simon Fraser University, Vancouver. The highly reflective surfaces make speech and hearing practically impossible. That's why those Keene Sonosorbers are hanging from the ceiling. More than $100 \%$ sound absorption is obtained from each square foot of their surface area.
Whatever acoustical problem comes up, chances are Keene has
 the product to solve it. Sonosorbers are just part of the biggest specialty line in the business. gest specia the most versatile strucThe most versatile structural framing line in the business is Keene Speed-Steel, ${ }^{\text {TM }}$ chosen for the Atomic Energy

Commission's Brookhaven Laboratory shown
here. The only flat surface in the building is the floor, since all of the walls are sloping. In

combination with precast concrete,Speed-Steel helped an imaginative concept take shape.
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North American Rockwell Building, Pittsburgh. Keene movable wall systems were chosen for interior design flexibility.
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TenMain Center Office Building and Parking Faciility, Kansas City, Mo. Monolithic reinforced concrete design/Robert P. Ingram, developer/

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The National Building Code:
(SEC. 812.2) "Approved automatic sprinkler
four major building codes, and put them into a booklet called, "The Code Book."
For a copy, simply mail your request to Mr. R. L. Pardee, Manager of Marketing Services,
"Automatic" Sprinkler Division,
systems shall be installed in buildings that are: (1) Occupied as bowling lanes, restaurants, or for the manufacture, sale or storage of combustible goods or merchandise, and exceeding the areas (and heights) in Table 812.2."
The Southern Standard Building Code: (SEC. 402.6) "The maximum allowable number of stories may be increased by one story if the building is provided with automatic sprinklers throughout."

Dept. E-968, Box, 180, Cleveland, Ohio 44141.

The Basic Building Code: (SEC. 310.2) "Except in buildings where automatic sprinkler equipment is a requirement of article 4 or article 12 for special uses or occupancies, all structures of fireproof, non-combustible, and exterior masonry wall construction, designed for business, industrial, mercantile, low or moderate hazard storage uses may be erected one (1) story or twenty (20) feet higher than specified in table 6 when equipped with an approved one-source automatic sprinkler system."

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# Kassabaum asks industry for unity and change 

Design, manufacturing, and construction sectors of the building industry should now take united action in such matters as liability insurance, more clear-cut legislation, performance specifications and systems development-or face the possibility that "any or all of us can wither like the railroads." So said A.I.A. president George Kassabaum to the Building Products Executives Conference hosted by McGraw-Hill Information Systems Company in Washington, D.C.

Kassabaum cited an economic study which held that: 1) the petroleum industry grew because of a lucky series of outside pressures and inventions (oil heat, internal-combustion engines) rather than by any inventive drive of its own; and 2) the railroad industry is in much of the trouble that it is in today because it failed to see that it was really just one part of a larger thing - the transportation industry. There are valuable lessons here for architects, manufacturers, contractors and all those in the building industry, he said. Following is a condensation of his remarks:

Right now we are as lucky as the petroleum industry-for no one has replaced us yet. But it is possible that any or all of us can wither like the railroads. This possibility should be enough challenge, yet it doesn't seem to be doing much to make us take the first essential step: to realize that there are no separate, isolated design professions-no separate, unrelated manufacturers of building products, no separate, isolated group that puts things together at the site, no separate labor group. We are all parts of one industry, and our future depends upon each other's doing a better job.

None of us can much longer afford to think and act as if we are an independent and automatically essential group. It is time to stop responding only
to changes forced on us from the outside lest our clients begin to look to others for our present skills and services because we really just don't want to change our 1920 way of doing things.

Suggesting solutions is difficult. Since the dramatic and complete solution of suddenly unifying requires an unselfishness probably beyond any of us today, it would be meaningless blue-sky thinking to ask for Utopia. But I do have some beginnings to suggest.

## First step: unify insurance Second: clarify legal responsibilities

The simplest first step is to remove one source of friction that threatens to divide us more and more each day. This requires that we combine efforts to seek a single insurance program that protects the public, the owner and all of us from exposure to financial losses due to the physical hazards connected with building anything. The present system, with everyone carrying separate protection, increases the over-all cost of insurance and hence the construction. Also, it leads to our fighting each other, which creates barriers that slow down construction. To unify insurance is a simple step, but one that the insurance companies will not initiate. The A.I.A. is working on this, but we would gladly support a joint effort by the whole industry.

My second suggestion is of a similar

> ARCHITECTURAL BUSINESS THIS MONTH

Building activity ...................... 71
Joint Venture
. 77
Cost indexes and indicators ............ 79
nature but more far-reaching, and, therefore, will take more time, more money and more work. It is, however, more essential. This is the establishment of a system of laws that specifically define the rules and responsibilities of all parts of the construction industry. We are at present governed by commercial codes established for others. Very few lawyers or judges understand that we operate in our loose way because we must if we are going to get anything done. The lack of such definitions again increases the friction that fragments us even further.

A movement toward clarification is underway. Largely through the individual efforts of Robert G. Cerny of Minneapolis, the A.I.A. in June established the machinery of the Construction Industry Foundation to accomplish this goal [see item on C.I.F. below]. Individual architects have pledged approximately one hundred thousand dollars a year for 10 years toward this goal, but 10 million dollars will probably be needed; so the support of all members of the industry will be necessary.

## Third step: performance specs

Fourth: the systems approach
A substantial step in the direction of uniting the industry and combining responsibilities is through the increasing use of performance specifications and its partner-today's so-called "system." This approach is not a universal solution to all of our building problems, but its principles are sound. It rewards those who, first, are willing to try and do things better or in a more efficient way and, second, are willing to take the full responsibility for the performance of their product.

I am sure building-systems development will take a different direction soon. Rather than produce a product that will
fit with practically anything anyone else can make, I predict that a specific team of manufacturing skills and design talents will go together in order to provide a unique combination of products that will do a better job for less cost.

Systems may be a little different tomorrow, but they will not go away. The idea's appeal is that it at least partially does what must be done-it reduces the fragmentation by combining responsibilities into one. It has to be. As long as our system allows an owner to sweat in his building while I, or my engineer, say the system was designed properly, the producer says it was manufactured
properly, and the contractor says it was installed properly, something is badly wrong with the process of construction we now have. Change is necessary.

Eventually manufacturers are going to have to assume responsibility for the use and installation of their products. So why not now, before new companies volunteer to do it? Present companies may elect to put their products in place or they may do it through some sort of a closely-watched licensing, but this additional burden is not far off. Past experiences and frustrations have created the need for a change in the way it has always been done.

We exist today only because we are getting by with giving the world a 1920 degree of usefulness, but we offer it to a world that expects a 1969 degree of speed and convenience. Others are beginning to wonder if there aren't better ways.

There are many eyes upon us. Some are covetous and some filled with hope -but we are being watched and what our watchers are beginning to see is that our 1920 thinking can never hope to meet the need. The challenge to each of us is to combine our efforts in such a way that no one can do it better. I hope that's not a long way off.

## Liability crisis gives urgency to Cerny's aims for Construction Industry Foundation

The one insurance company still underwriting liability for achitects, engineers and contractors (Continental Casualty) lost about $\$ 9$ million last year on that portion of their business, according to panelists at the South Atlantic Regional Convention of A.I.A. in Atlanta, October 10. Premium rates are bound to increase as much as 50 to 70 per cent, and even then the total cost of soaring liability compensations is not likely to be either predictable or contained.

To stem this rising tide, the Construction Industry Foundation, (for which the A.I.A. national board in June authorized launching funds and an advisory task force) was cited as a hopeful and unifying development. Brain-child of Robert G. Cerny of Minneapolis, C.I.F. is envisioned as a membership-funded repository of both money and talent from all segments of the industry authorized to commission research by outside authorities on such matters as clarifying legal language, and taking practical steps to cope with liability and other problems.

According to Cerny's original proposal to A.I.A. after some five years of study, the Foundation would be governed
by a small board composed of architects, engineers, general contractors, subcontractors, manufacturers, suppliers, etc. The board would also have client representation by a staff member of the U.S. Department of Justice, a member of the legal staff of the General Services Administration, and, possibly, a vice president in charge of construction for a large corporation. The board would hire a director and a staff to organize the program, to finance its operations; to contract with law schools for research projects, and, to employ legal counsel for advice and direction.

Cerny outlined the steps he believes should be taken by the proposed Construction Industry Foundation.

First, each component of the construction industry would be asked to list its trouble areas, areas of confusion, and procedures involving waste and loss.

Having assembled the list of problems, each component should prepare a position paper in regard to correcting them.

A period of negotiation would follow between the various components of the industry.
"Concurrently, it would be appropriate," Cerny believes, "for a law school or a law foundation to assemble precedents and organize existing legal data for reference.
"The law research faculty together with specialized legal counsel would review the problems within the industry, analyze the position papers, suggest alternative solutions, and finally evaluate and recommend solutions to the industry," Cerny continues.

Once agreement on division of responsibilities is reached, it would be adopted by all associations representing the construction industry. Construction documents would be redrafted to reflect the agreements, which would be recorded in legal treatises and-Cerny foresees-tested in the courts.

There has been universal response in support of the objectives of the Foundation, according to Cerny. The national associations of all segments of the construction industries, including architects, engineers, contractors and financial interests, held formative meetings early this month and arrived at a basis for agreement on approaches.

## Speed and discipline urged to slow upward trend in hospital construction costs

The cost of delaying construction of a \$15-million hospital for a year is \$1.2million, Milton Musicus, executive director of the New York State Health and Mental Hygiene Facilities Improvement Corporation, told a health facilities conference sponsored by the New York Chapter of A.I.A. Such a delay, he continued, would add \$72,000 a year in debt service for 30 years, if that were the term of the bonds that financed the project. And such charges, he said, would mean a total loss of $\$ 2.2$-million.

Musicus-whose agency has one of the largest hospital construction programs in the country-said that the \$1.2million loss would occur because of the
rate at which construction costs are escalating in today's economy. It would represent the additional cost of building the project a year later.

Because of the continuing rise in construction costs, he said, it can be more costly today to take the time required to plan health facilities with absolute precision than to take the calculated risk of reducing the amount of crosschecking and review of plans. "When we consider the rising costs of construction, it becomes clear that the seemingly endless discussions that take place before construction often exceed the cost of the building item being debated."

The Health and Mental Hygiene

Facilities Improvement Corporation now has legislative authorization for a total construction program amounting to \$1.7 billion. Of this, $\$ 1$ billion is the present goal for the agency's construction program for State mental hospitals and schools for the retarded, and treatment centers for the State's new narcotics addiction control program.

Another factor that reduces the need for precision in designing a hospital to serve its various functions, Musicus said, is new uses for rooms and other changes made by administrators who must adapt the building to different programs and personnel after it has been constructed and put into operation.

Senior Economist
McGraw-Hill Information Systems Company

## Office building: the sky is no limit

A decade ago, the nation had just completed an office building boom that many observers felt would never be repeated. Judging from what had taken place in the ten years following the end of World War II, they had good reason to believe this. The nation's office work force-professional people, managers, and clerical employees-had jumped by 50 per cent. The seven and a half million additional office workers had accounted for almost 90 per cent of the growth in the total work force. Floor space included in office building contracts had jumped from the 25 - to 30 -million square feet level in the early 1950's to over 75 -million square feet in 1957. Certainly, it was reasoned, neither the employment rate of growth nor the high level of office construction could continue indefinitely. High vacancy rates in a number of cities signalled some possible overbuilding.

This attitude was justified during the four years between 1957 and 1961. The increases in white collar employment dropped to an annual rate of about 600,000 , and office building contracting levelled off at about 70-million square feet a year. This seemed to be where it would stay, for there were no
immediate prospects for an upsurge in employment.

Then, something unforeseen happened. Urban renewal activity had cleared thousands of acres of downtown property in cities across the nation. Businesses found that they could get prime locations near expressways and public transportation at considerably less cost than the favored central city locations. At the same time, many companies found their existing quarters inadequate to handle new types of office machinery and changing concepts of office layout. So the rush was on to locate facilities in these new areas. The level of office building contracting jumped to over 90 -million square feet in 1962, and appeared ready to settle down to that rate for the next several years.

Office employment continued to increase at a 600,000 annual rate through 1965. Then, two important factors began to come into play. First, automation, which has reduced the need for manufacturing workers in many industries and the need for some clerical workers in banking and insurance, and vastly increased the need for office machine operators, programers, managers and most other types of office workers.

Just as this need was beginning to be felt most acutely, the labor force started to swell with the entry of the 1940's baby boom come of age. The result? The white collar labor force leaped upward by 1.5 million a year since 1965 .

Contracting for new office space quickly responded to this new surge of employment. From a level of 95 -million square feet in 1964, the volume of new buildings contracted for jumped to $120-$ million square feet in 1967, while valuation soared from $\$ 1.9$ billion to over $\$ 2.8$ billion. With new projects coming off the drawing boards every day, it is estimated that contracts will be let for new office building totaling 140 -million square feet in 1968, costing about $\$ 3.4$ billion. This is just about double the amount of office space that was built at the peak of the boom ten years ago.

What is the outlook? For 1969, there doesn't appear to be any letup in sight. Major new developments in Los Angeles, Chicago and New York, among others, should help push the volume of building ahead of 1968 's record. A new surge beyond, say, the 150 -million square feet level, appears unlikely, however, as future gains in office employment fall back to one million a year.

## Building activity: monthly contract tabulations




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# Uniting many disciplines is key to giant planning project 

The role of the Leo A. Daly Company in putting together a joint venture of U.S. and Brazilian specialists for planning 35 years of redevelopment in Sao Paulo-second largest city in the Western hemisphere-evolved from the firm's planned growth toward interdisciplinary practice.

How does an architectural firm become key member of a joint venture which wins what may be the largest single urban planning contract ever awarded to private consultants? By building its own practice toward diversified talents in planning and management to the point where it can analyze and accept the challenge of an outsize opportunity when it arises.

That was one impressive answer underscored when the Leo A. Daly Company, after a decade of planned growth, was able to muster a qualified team of U.S. and Brazilian specialists to draw a comprehensive 35 -year redevelopment plan for the city of Sao Paulo.

Sao Paulo is not only the second largest city in the Western Hemisphere and one of the fastest growing cities in the world. Metropolitan area population totals $7,200,000$-well over $4,500,000$ people live in the central city alone. Its land area is about that of Los Angeles. It has industrial strength comparable to Chicago or Detroit. It is the world's seventh largest producer of autos and has long since passed Rio de Janeiro as the commercial and industrial capital of South America.

The proposed urban planning job had three basic and unusual difficulties. First, the size of the city and scope of the work made it bigger than any other redevelopment project to date. Second, it involved international complications of both funding and execution. Third, the concept was to be a landmark in the career of Sao Paulo's Mayor Jose Vicente Faria Lima, and had to be accomplished before expiration of the mayor's term in April 1969.

The mayor had developed a highly effective, two-phase system to screen ap-
plicants for the 13-month planning commission. In the first submission, interested firms were to demonstrate only their professional qualifications: Whom do you have; what are their backgrounds; what cities have they planned; can they integrate a plan that includes government administration, legislative proposals, longrange budgeting, land use, air and water pollution control, and sociological planning? Applicants were told that if they so much as mentioned fee in this submission, they would be dropped from the list of qualified firms.

The hard part came in the second phase of screening. Mayor Faria Lima had established an Executive Planning Group (GEP) of local government and business leaders to screen the applicants. GEP was to rank all of the firms in order of professional capability. Then it would open negotiations with the number-one firm, allowing 14 days for agreement on fee, reimbursibles and other costs. If the num-ber-one firm and GEP could not reach agreement in two weeks, number one would be thanked for its trouble and Sao Paulo officials would start talking to number two for two weeks, and so on down the list until a satisfactory agreement had been reached.

Development toward the kind of interdisciplinary practice that led the Daly company into this project began in 1952, when Leo A. Daly succeeded his late father as president. The 53 -year-old Omaha firm had already integrated engineering and limited planning skills into its architectural teams. The new president now began to further diversify by giving management responsibility to men schooled and experienced in urban planning, educational programing, eco-
nomics, finance, law and related fields. In January, 1958, William H. Coibion left his post as planning director of St. Louis to join the Daly team as vice president and director of planning. Since then, the firm has gradually acquired a broad range of planning assignments, including comprehensive plans for a number of cities.


At an organizational seminar of the joint venture in Sao Paulo, June, 1968, left to right are Anthony Downs, executive vice-president of Real Estate Research Corporation; Domingo Alvarez Netto of Asplan, coordinator of the urban structure group; Jose Barreto, director of the Department of Urbanism, Prefecture of Sao Paulo; Benjamin Ribiero, Executive Secretary of GEP; Les Frink of Wilbur Smith, coordinator of the transportation group; Charles Blessing, review panel; Larry Wylie of Leo A. Daly Company, deputy project director; W. H. Coibion, vice-president and director of planning, Leo A. Daly Company. See organization chart next page.

## Firm's growth leads to

 a foothold in BrazilDaly's growth program led them to Brazil in 1965 when, as member of a joint venture with a Brazilian firm called ECISA, they were selected by USAID (United States Agency for International Development) to monitor construction of hundreds of schools and medical facilities in the northeastern states of Brazil. In the course of that job, several Daly officials traveled to Recife, Rio de Janeiro and Sao Paulo. On one such trip to Sao Paulo City Hall, they learned that Mayor Faria Lima was preparing to select consultants to draw a 35 -year plan for the city.

One of the Brazilian firms to which the mayor would almost automatically turn for preliminary guidance in such a project is called Asplan, a large and wellrespected firm of economic planners with which the Daly firm had become more or less familiar. For the qualifying purpose at hand, it turned out that Asplan was amenable to an alliance with a U.S. firm experienced in interdisciplinary planning.

The Asplan firm itself had been developing interdisciplinary capabilities in the areas of economics, sociology, statistics, planning, engineering and architecture. Mr. Coibion and Mario Mendonca, a director of Asplan, met in April 1966 and worked out a proposed agreement. They
decided to invite two other firms to join their team: Montreal, a Brazilian transportation firm which had previously prepared a subway study for Sao Paulo with a German engineering firm; and Wilbur Smith, a U.S. transportation firm which had already been invited to make a submission by the mayor.

Mendonca and a group of Daly men spent two months developing their submission. During that time they decided to make three additions to strengthen the team. Two U.S. firms were called in as subcontractors: Hazen and Sawyer (a well-known firm which had previously studied Sao Paulo's water and sewage problems) and Real Estate Research Corporation, one of the oldest and largest U.S. land economics firms.

A third addition to the team (and one which may well have been the deciding factor in the GEP selection) was a Special Review Panel consisting of four of the most distinguished names in city planning. Serving on the panel are Charles A. Blessing, director of planning for Detroit, Calvin S. Hamilton, director of planning for Los Angeles, Louis B. Wetmore, professor of city planning at the University of Illinois and former director of planning for Chicago, and Francis Voilich, professor of city planning and landscape architecture, U.C.

PUB/SP organization chart as of June, 1968


After the professional screening, the Daly/Asplan/Montreal/Smith joint venture, using the name of PUB/SP (Plano Urbanistico Basico/Sao Paulo), was ranked number one. Daly management representatives flew to Sao Paulo for the expected fortnight of negotiation. As the deadline neared, Coibion recalls, the pressure grew. After ten days, the Sao Paulo negotiators agreed they had really meant 14 working days. That, plus the intervention of a national holiday, stretched the negotiating period by nearly a week. On the 19th calendar day, agreement was reached. The venture team signed a contract to carry out the assignment for a fee of $\$ 2.4$ million.

Officials of the Brazilian Federal Government and USAID (which puts up 75 per cent of the money) still had to review the agreement. This stage took nearly six months, appreciably shortening the time available for actual performance of the job since the end date is fixed by the end of the mayor's term of office in April, 1969.

On March 28, 1968, all of the hurdles had been passed. On April 1, the offices of PUB/SP opened, staffed by personnel from the four firms-Asplan, Montreal, Wilbur Smith and Daly. By June 1, the total force exceeded 80 persons and in August the staff peaked at 125 -including clerical and support forces.

The organization as of June is shown in the chart. It includes professionals in the fields of sociology, political science, economics, civil and sanitary engineering, housing, landscape architecture, law, education, hospital planning, public administration and communications.

A spokesman for the Daly organization (John Haff) summed up the firm's approaches at a September seminar reviewing the Sao Paulo project:
"When we talk about urban planning today, we are talking about activities far broader than just drawing maps of projected land use, transportation lines, school districts, sewage disposal systems, and the like. The new and critical element is the much broader, interdisciplinary approach that is going into the basic research and analysis phases of this job, before any of the designs are even begun.
"I want to touch on some of the specific areas to which I feel all professionals should devote considerable emphasis. First, I think we need to improve the mechanics of the planning process itself. We need to identify much better the many factors that make up the urban formula, and we need to relate these factors to each other. Second, we need to improve communications among the people who are the ultimate consumers of our urban planning efforts."

## INDEXES AND INDICATORS

William H. Edgerton
Manager Dodge Building Cost Services
McGraw-Hill Information Systems Company

## DECEMBER 1968 BUILDING COST INDEXES

| Metropolitan area | 1941 averages for each city $=100.0$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Cost differential | Current Dow Index |  | \% change year ago |
|  |  | reside | n-res. |  |
| U.S. Average | 8.6 | 299.6 | 314.1 | +4.12 |
| Atlanta | 7.3 | 336.4 |  |  |
| Baltimore | 7.9 | 294.7 | 313.4 | +5.07 +4.20 |
| Birmingham | 7.3 | 267.4 | 287.6 | + +3.35 |
| Boston | 8.5 | 264.7 | 280.2 | +4.11 |
| Chicago | 9.0 | 326.8 | 343.8 | +3.26 |
| Cincinnati | 9.0 |  |  |  |
| Cleveland | 9.8 | 315.8 | 335.7 | $\begin{array}{r} +9.03 \\ +9.03 \end{array}$ |
| Dallas | 7.7 | 274.8 | 283.8 | +4.03 |
| Denver | 8.2 | 296.7 | 315.4 | +2.30 |
| Detroit | 9.2 | 304.1 | 319.3 | +4.89 |
| Kansas City |  | 265.5 |  |  |
| Los Angeles | 8.4 | 298.5 | 326.6 | +3.10 |
| Miami | 8.5 | 293.8 | 308.4 | +6.54 |
| Minneapolis | 8.8 | 294.2 | 312.7 | + +3.07 |
| New Orleans | 7.8 | 262.1 | 277.7 | $+2.47$ |
| New York | 10.0 | 305.2 | 328.3 | +2.36 |
| Philadelphia | 8.6 | 290.1 | 304.5 | +2.56 |
| Pittsburgh | 9.2 | 279.0 | 296.6 | +6.70 |
| St. Louis | 9.1 | 290.5 | 307.8 | +3.65 |
| San Francisco | 8.6 | 375.8 | 411.1 | +2.97 |
| Seattle | 8.5 | 268.0 | 299.5 | +2.97 |

Differences in costs between two cities may be compared by dividing the cost difterential figure of one city by that of a second; if the cost differential of one city (10.0) divided by that of a second (8.0) equals $125 \%$, then costs in the first city are $25 \%$ higher than costs in the second. Also, costs in the second city are $80 \%$ of those in the first $(8.0 \div 10.00=80 \%)$ or they are $20 \%$ lower in the second city.

The information presented here indicates trends of building construction costs in 21 leading cities and their suburban areas (with a 25 -mile radius). Information is included on past and present costs, and future costs can be projected by analysis of cost trends.

ECONOMIC INDICATORS


HISTORICAL BUILDING COST INDEXES-AVERAGE OF ALL BUILDING TYPES, 21 CITIES

| Metropolitan area | 1960 | 1961 | 1962 | 1963 | 1964 | 1965 | 1966 | 1967 (Quarterly) |  |  |  | 1941 average for each city $=100.00$ <br> 1968 (Quarterly) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  | 1st | 2nd | 3rd | 4th | 1st | 2nd | 3rd | 4th |
| U.S. Average | 213.5 | 264.6 | 266.8 | 273.4 | 279.3 | 284.9 | 286.6 | 292.7 | 293.7 | 295.5 | 297.5 | 301.5 | 302.6 | 309.3 |  |
| Atlanta | 223.5 | 294.7 | 298.2 | 305.7 | 313.7 | 321.5 | 329.8 | 332.4 | 333.4 | 334.6 | 335.7 |  |  |  |  |
| Baltimore | 213.3 | 269.9 | 271.8 | 275.5 | 280.6 | 285.7 | 290.9 | 290.4 | 297.5 | 294.9 | 295.8 | 345.6 302.9 | 346.7 304.1 | $\begin{aligned} & 352.3 \\ & 307.9 \end{aligned}$ |  |
| Birmingham | 208.1 | 249.9 | 250.0 | 256.3 | 260.9 | 265.6 | 270.7 | 272.9 | 274.0 | 273.8 | 274.7 | 302.9 278.5 | 304.1 279.5 | $\begin{aligned} & 307.9 \\ & 283.6 \end{aligned}$ |  |
| Boston | 199.0 | 237.5 | 239.8 | 244.1 | 252.1 | 257.8 | 262.0 | 262.9 | 263.9 | 264.8 | 265.7 | 269.3 | 270.3 | 283.6 276.3 |  |
| Chicago | 231.2 | 289.9 | 292.0 | 301.0 | 306.6 | 311.7 | 320.4 | 320.4 | 321.3 | 327.3 | 328.4 | 329.4 | 330.0 | 338.7 |  |
| Cincinnati Cleveland | 207.7 | 257.6 | 258.8 | 263.9 | 269.5 | 274.0 | 278.3 | 278.7 | 279.6 | 287.3 | 288.2 | 291.4 |  |  |  |
| Cleveland Dallas | 220.7 | 265.7 | 268.5 | 275.8 | 283.0 | 292.3 | 300.7 | 300.0 | 301.3 | 302.6 | 303.7 | 316.5 | 318.3 | 301.8 330.7 |  |
| Dallas Denver | 221.9 | 244.7 | 246.9 | 253.0 | 256.4 | 260.8 | 266.9 | 267.6 | 268.5 | 269.5 | 270.4 | 272.3 | 273.4 | 281.0 |  |
| Denver | 211.8 197.8 | 270.9 | 274.9 | 282.5 | 287.3 | 294.0 | 297.5 | 297.6 | 298.5 | 304.0 | 305.1 | 304.9 | 306.0 | 311.7 |  |
|  | 197.8 | 264.7 | 265.9 | 272.2 | 277.7 | 284.7 | 296.9 | 298.0 | 299.1 | 300.1 | 301.2 | 309.2 | 310.4 | 315.5 |  |
| Kansas City | 213.3 | 237.1 | 240.1 | 247.8 | 250.5 | 256.4 | 261.0 | 260.8 | 261.9 | 263.4 | 264.3 |  | 268.5 | 277.2 |  |
| Los Angeles | 210.3 | 274.3 | 276.3 | 282.5 | 288.2 | 297.1 | 302.7 | 303.6 | 304.7 | 309.0 | 310.1 | 312.0 | 373.1 | 319.3 |  |
| Miami | 199.4 | 259.1 | 260.3 | 269.3 | 274.4 | 277.5 | 284.0 | 283.4 | 284.2 | 285.2 | 286.1 | 293.1 | 294.3 | 304.5 |  |
| Minneapolis | 213.5 | 267.9 | 269.0 | 275.3 | 282.4 | 285.0 | 289.4 | 292.0 | 293.1 | 299.2 | 300.2 | 300.0 | 301.0 | 309.0 |  |
| New Orleans | 207.1 | 244.7 | 245.1 | 248.3 | 249.9 | 256.3 | 259.8 | 262.3 | 263.4 | 266.7 | 267.6 | 270.6 | 271.6 | 273.9 |  |
| New York | 207.4 | 270.8 | 276.0 | 282.3 | 289.4 | 297.1 |  |  |  |  |  |  |  |  |  |
| Philadelphia | 228.3 | 265.4 | 265.2 | 271.2 | 275.2 | 280.8 | 286.6 | 287.1 | 288.1 | 292.8 | 293.7 | 293.3 | 294.2 | 320.6 |  |
| Pittsburgh | 204.0 | 250.9 | 251.8 | 258.2 | 263.8 | 267.0 | 271.7 | 272.2 | 273.1 | 274.1 | 275.0 | 293.0 | 284.2 | 300.9 |  |
| St. Louis | 213.1 | 256.9 | 255.4 | 263.4 | 272.1 | 280.9 | 288.3 | 290.3 | 291.3 | 292.3 | 293.2 | 293.7 | 294.7 | 303.6 |  |
| San Francisco | 266.4 | 337.4 | 343.3 | 352.4 | 365.4 | 368.6 | 386.0 | 388.1 | 389.2 | 389.6 | 390.8 | 396.4 | 398.0 | 301.6 401.9 |  |
| Seattle | 191.8 | 247.0 | 252.5 | 260.6 | 266.6 | 268.9 | 275.0 | 276.5 | 277.5 | 282.6 | 283.5 | 286.2 | 287.2 | 291.6 |  |

[^2]the one period are $33 \%$ higher than the costs in the other. Also, second period costs are $75 \%$ of those in the first period $(750.0 \div 200.0=75 \%)$ or they are $25 \%$ lower in the second period.

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The Ministry of Tourism and Information of the Turkish Government has organized an international contest in touristic town planning. The contest will involve the physical planning of a tourist village accommodating 12 thousand people in and around the town of Side on Turkey's Mediterranean coast.

The contest will be open to architects, town planners or firms representing them. It will be judged by an international panel including British, French, German, Italian and Swiss experts in addition to Turkish authorities.

The contest will be open between November 27, 1968 and June 16, 1969 and the first prize will be 100 thousand Turkish Liras, with an additional 913,500-Lira fee for detailed application plans, 50,000 Liras for traveling expenses, and 5,000 Liras per month as advisor's fee. There will be 7 additional prizes for runners-up.

Information and entry blanks may be obtained by applying direct to the Turkish Ministry of Tourism and Information at the address below:

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## LETTERS

## Noise problems

Your article on noise problems in the September RECORD has been very well received. Everyone agrees you have done an outstanding job of clarifying, with accuracy, a rather complex problem for your architectural readers. Having dealt for some time with the problems of noise transmission in multi-family dwellings, we know the subject is of interest to many people-most important of whom are apartment dwellers themselves-and therefore it is important for architects to understand the dynamics of these problems.

Roger T. Groce Armstrong Cork Company

## Glen Oaks College: a correction

We thank you for the generous coverage of our three colleges in the October issue of RECORD. Almost everyone in the office has participated in the projects in one way or another and all are unanimously impressed with the published results, particularly the true color reproductions of our drawings.

Your readers and our client will have to be told that Glen Oaks College cannot be "taken down and re-erected elsewhere." Only the wall components can for expansion; the structure is permanent.

Gunnar Birkerts Birmingham, Michigan

## A plea to programmers

In conjunction with Mr. Sim Van der Ryn, Department of Architecture, University of California at Berkeley, I am working on a research project sponsored by the National Institute of Mental Health. The goal of this project is to collect data on theoretical and technical design methodologies as they apply to the architectural planning process. The result of this project will be a book of our findings that will be published by March, 1970. My role is to collect data on existing computer programs relating to all aspects of architectural design.

I need the following information from programmers: Program name, programmer, sponsor, description, program limitations, machine specifications, availability and references. In addition, a copy of the computer output MUST accompany each program submission. Please direct all material to me at the Laboratory for Computer Graphics and Spatial Analysis, Graduate School of Design, Harvard University, Cambridge, Massachusetts 02138.

Eric Teicholz

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[^3]
# HEADQUARTERS FOR HUD BY BREUER AND BECKHARD: A MAJOR LANDMARK FOR A POLITICAL ERA WHICH ASPIRED TO A PUBLIC ARCHITECTURE OF QUALITY 

Presidents Kennedy and Johnson were both strongly concerned with the quality of the public buildings by which future generations would remember their administrations. The commissioning late in 1963 of Marcel Breuer to design the new Washington, D.C. headquarters for the HHFA, now become the U.S. Department of Housing and Urban Development, was an outgrowth of a directive called "Guiding Principles for Federal Architecture" sent by President Kennedy in June 1962 to the heads of all Federal agencies. The directive called for "designs which embody the finest contemporary American architectural thought."

The General Services Administration Public Buildings Service, the agency responsible as owner and client for selecting and working with those architects they consider most capable of implementing this directive, ranks the HUD building among the best of the group of notable public buildings which they have commissioned in the Kennedy-Johnson era. It is indeed a major work of architecture and as such is a fitting landmark to symbolize the achievement of an outgoing administration. More important, however, is its symbolic relevance to the future. As the center from which many key Federal design and planning strategies emanate, it is most appropriate that the new building succeeds so well in setting a high standard of public architecture which ideally should prevail throughout the country.

[^4]


As the site plan and photographs show, the HUD building, boneshaped in plan, is on a very tight plot bounded to the south by a thruway and on the remaining three sides by broad streets, which to the north and east border large buildings that extend right up to the sidewalk. To the west, I.M. Pei's L'Enfant Plaza, with its proposed hotel bridging 9th Street to HUD's lot line, was a further design constraint, as were the building height limitations of Washington, D.C. The plot had to accommodate a building large enough to provide office space for as many as 4700 employees scattered in 20 different buildings throughout the city. Extensive parking was required. The architects' solution was to create a double Y , 10 stories high, with each wing extending to the lot lines, thus creating four generous open spaces to counteract the impinging elements. An axial relationship was developed with regard to Pei's buildings, two of which are now complete. Below the plaza are three levels of underground parking reached by ramps on the main plaza, and from side streets, as shown in the photograph at right and site plan above.






The details on this page reveal that the HUD building is based on a 10 foot module defined by the precast structural wall units. These units provide a flush interior wall, uninterrupted by any projections, as shown in the interior photo. The panels transmit their loads to the poured-in-place spandrel beams which resemble their own shear diagrams. These in turn are supported to the two-pronged pilotis, which are actually single columns with the inessential material removed. Precast concrete double tees span 30 feet from the outer face to a poured-in-place continuous beam supported by columns on 30 -foot centers. The interior frame and the elevator cores are poured-in-place concrete. The photograph above and at left shows that the vertical edges of the precast window units are wider on the first three floors and the last two than they are in the four middle floors, and therefore the angles of inset are less acute. This is a stylized rather than literal expression of the fact that the loads to be carried are greater toward the bottom of the wall, while the ducts within the vertical members which handle air supply and return from the mechanical penthouse need to be larger near their source at the top.



Unfortunately HUD, in the interests of economy, brought its own old furniture into the new structure to the great detriment of the interior spaces. Under the control of the architects, however, were the public corridors and elevator lobbies. To honor her role as one of the leading pioneers in housing legislation, a bust of the late Catherine Bauer Wurster by her friend, architect Oscar Stonorov, has been given a prominent place in the lobby.



## POWERFUL "GATEWAY" FOR CORNELL'S UPPER CAMPUS

Those who have been seriously concerned with the relationships of new buildings to existing structures on campuses, or even in urban situations generally, should find this latest building by Ulrich Franzen at Cornell of strong interest. Strictly speaking, the powerful structure is a new wing to extend the older Martha Van Rensselaer Hall, and to provide added facilities for the State University of New York's College of Home Economics at Cornell. From the outset Franzen conceived that a major part of the problem was to carefully relate the new construction to the larger context of the campus. This line of thinking has led the design into a very strong and assertive direction, instead of the "background architecture" the basic program might seemingly have called for. Franzen reasons that, "at present, most of the structures to the south of Lake Beebe, the sentimental heart of the campus, ignore the existence of this magnificent feature. It is our hope that the new wing gives the agricultural campus a window onto the lake. The building actually straddles a steep drop that defines the edge of a plateau on which the upper campus is located, and where this plateau plunges down toward the lake.
"In addition, the women's dormitories are to the north of the lake, and the natural route followed by the students on their way to the upper campus leads them directly past our site. Our building effort here has been an attempt to create not only a window onto the lake, but also at the same time to mark an entrance point to the campus itself-an entrance point for student traffic." Thus the new wing, as symbolic gateway, has been given firm precedence over the building it extends and which, incidentally, is now to be renovated.

The new wing for the College of Home Economics was

planned to house an incredible variety of program elements: chemistry laboratories on the top floor, teaching and administrative spaces (including the Dean and all departmental chairmen) on intermediate floors, and housing and design workshops as well as a television studio on the lowest level. There are also a new lecture hall, teaching resources center and student and faculty lounges. Many of these facilities are portions of the various departmental groups, and are located on the same levels as the balance of the groups remaining in the older connecting building. In relating these, it developed that more space was required at the top than at the bottom and an in-


George Cserna photos


Interior floor areas within the Home Economics Wing have been kept relatively clear by placing stair and elevator towers on the periphery of the building, where they are clearly and simply expressed. Other services are banked at the center of each floor. Steam and chilled water for heating and cooling are supplied from the University central plant.

The new wing is linked to Martha Van Rensselaer Hall at the top of the slope by a multi-level, enclosed footbridge; at the bottom of the slope, the "gateway" function of the building is emphasized by an inset, covered gallery behind the piers, and a large-scale double stair meeting at a balcony-like landing.




Downward sloping sills carry out Franzen's intent that the building serve as a "window" onto Lake Beebe at the foot of the slope. These, together with the strongly designed insets and cantilevers, assure that the building will visually carry a considerable distance across the campus.

The brick-clad, concrete structure is supported on concrete caisson foundations. In all, it contains 80,000 gross square feet, and cost $\$ 2,443,000$, or about $\$ 30.54$ per square foot.

As can be noted in the plot plan, as well as in the photos, road and footpath access, as well as spaces for parking, have been provided at both bottom and top of the slope.



Interior spaces are treated as totally enclosed or view-catching areas, as suitable to their func-tions-the main lounge features a tilted-out window for a broad view of the lake below. All sash is steel with a baked enamel finish, and most windows are fitted with vertical blinds. Dry wall construction is used for partitions, finished with paint or vinyl wall covering. Floors are surfaced with carpet and vinyl asbestos or ceramic tile. All ceilings have acoustic tile. Interior lighting uses banks of fluorescent fixtures and incandescent downlights, and makes considerable use of dimmers.

## Controlled interior space in white stucco

The juxtaposition of simple geometric solids creates the interior and exterior of this house, completely remodeled by Richard Meier. Meier says of the structure which previously existed here: "The old house was large, had sound foundations and good heating, ventilating, electrical and plumbing systems. Therefore, new construction was based on that which was existing, rather than completely demolishing the house and beginning again." Yet the architect did not allow these restraints to interfere with his characteristic modeling of spaces, and the completed house seems fresh and uninhibited. Chiefly, Meier has shaped forms which create a sense of surprise and expectation in the viewer who walks slowly through and around them.



The separation of public from private spaces within the house was one of the major determinants of the new form of the building. Within the basically U-shaped plan, the introduction of a threesided court removes the sleeping rooms from the daytime living areas. Windows are oriented in all directions around the facades, for the house sits on the crest of a hill in a rural area, providing the owner with broad vistas of the surrounding land.

The Renfield house seems designed to be seen at a slow but continuing promenade. As a visitor approaches the entrance, his eye moves from the blank exterior facade of the enclosed pool to the recessed front door. Before passing the door he may glance to his left through a narrow window toward the skylighted interior of the pool itself. Once through the door, the main living area is seen directly ahead along the entrance hall, but its fixed rectangular seating is split to carry the eye farther, to the back of the dining room's curved stucco wall. The curved wall acts almost as an object in the rectangular living space, as the two rough wood posts become surprising objects of another kind. Within the sleeping wing, all of the rather narrow corridors terminate in windows or major living spaces, so that the viewer is constantly drawn along them, wishing to discover what is happening at their ends.

RENFIELD HOUSE, Chester, New Jersey. Architect: Richard Meier; interiors: Richard Meier \& Elaine Lustig Cohen; landscape: Donald Richardson; contractor: Miller \& Nelson; stucco: Gatti \& Lopez. Remodeling completed in 1964.



The low wall around the outdoor pool (below) provides a gradual transition between the active, populated house and the rough, grassy land directly in front, with its old farm machinery used almost as sculptural pieces. The twin towers of the fireplace and the skylighted dining area appear as simple geometric shapes within the architecture, and the half-circle of the dining area repeats the bold, sweeping curve around the indoor pool. As in the living room, the master bedroom (right) has fixed furniture designed by Meier, and the bedroom windows allow a panoramic view of the surrounding land.


## Flexible interior space reaching out to the land

In this California house for an artist, architect Thornton Abell was asked to a place a dual-use residence/studio on a site which contained excellent trees and shrubbery. Its dual-use meant that circulation patterns must be clear, and that privacy for the residence must be consciously maintained. The trees and vista seemed to demand that the architecture reach out to the land. Within these parameters, Abell has created a gracious and simple design, perhaps reflected in miniature by its central court (below). With the character of its foliage, the entrance area seems to encompass a piece of the site, rather than be a man-made court. Yet it is a court which not only provides a circulation focus for the plan, but remains a rather private place within the house and its site.






The owner required, in addition to living, sleeping, and cooking areas, a flexible studio for the painting and storage of large canvases, provision for sculpturing in metal and plaster, a photographic dark room, and an office area. The studio has extensive storage and supply spaces and a loading area accessible to trucks. As in the living areas, boardformed concrete is used throughout the studio, with the addition of some framed cabinet work and exposed wood. The continuous skylight at the rear of the studio adds dramatic lighting. Studio and office have their own semi-enclosed court, bounded on the east by the chimney and the concrete wall of the master bedroom


## PLANNING FOR LEISURE

More leisure, greater affluence, larger and larger planes, lower air fares, more and faster travel-these are the ingredients of a boom in tourism of unprecedented dimensions. It takes less time to reach an exotic island resort from either coast than it does to cross the continent, and to some destinations, it costs less. Travel is so easy that the far-away has become the accessible and the available; the dream of South Sea palm-fringed beaches need no longer go unfulfilled. For millions the dream has become reality, and millions more are practically standing in line to mıake their dreams actualities. For airlines, hotels, travel agents, merchants, this is good news-up to a point. Even a thriving economy-and tourism is reviving the economy in many places-can encounter problems. Since resorts usually are located where there is natural beauty of some sort, the question is inevitable: How can a beautiful place be developed without being spoiled? More than most resorts, Hawaii faces this problem, first, because it is a resort state, and second, because many of Hawaii's resort locations are still far from fully developed. How Hawaii has planned for its expanded tourism, and what measures it still needs to assure a positive answer to that pressing problem, make an engrossing study-useful to architects and planners everywhere as leisure becomes an ever bigger industry.-Elisabeth K. Thompson

From "Kohala Coast Resort Region," Belt, Collins \& Associates


## Hawaii's problem

is success: can it
further expand tourism and also preserve its natural beauty?

When one-and-a-quarter million people converge on a place, they are bound to cause it to change. The mere need of providing housing for them-overnight or longer--will do things to a place. Add to that their need for a reasonable amount of activities, and the whole problem is vastly compounded. For 1.2 -million people-the number who have visited Hawaii this year, more visitors than there are residents-will have a broad range of tastes. For some the remote sandy shore, shaded by coco palms and keawe trees, is enough; for others, it's instant boredom.

Hawaii is a multi-island state whose fabled beauty could become a nearfatal attraction. Because its beauty is confined to no one island-and not even to one spot on an island-the whole state qualifies as a resort area. The whole state thus is subject to the very considerable pressures of tourism. For tourism is big business in Hawaii. Its dollar volume is second only to government (defense) spending, and is far ahead of the Islands' traditional industries, sugar and pineapples. The pressures it exerts come from all its components: the airlines, which say flatly that they "can't sell a seat without a bed" (at the destination point); the hotels, which want full occupancy; the developers and financiers, who want as quick a return on their investments as possible; and all the service agencies essential to satisfying the tourist. Pressure comes, too, from the associations which promote tourism.

These pressures have meant that where environmental decisions were concerned, preference has gone to the proposal or solution which bests answered the demands of tourism. Since
the only jet airport until a year ago was at Honolulu, the greatest pressure-and the greatest economic advantage-was in Waikiki, the resort district of Honolulu. As a result, tall hotels replaced small hotels, and apartment, condominium and commercial buildings crowded the hotels until the density along a 10 -block stretch of Kalakaua Avenue, the main Waikiki street, has become that of a metropolis, not of a resort.

More as a measure to improve the economy of the Outer (now called "Neighbor") Islands than as a signal of environmental distress, the State of Hawaii, then brand-new, in 1959 commissioned an "action program" for development of new "Visitor Destination Areas" in the five major inhabited islands. But the effect of the programactually a broad-scaled, statewide study of the potentials for resort development -has been environmental as well as economic. For a part of the study included recommendations for "First Stage Plans for Public Improvements," prepared by Belt, Collins \& Associates of Honolulu, engineers, planners and landscape architects. These plans set forth the improvements which would be necessary at the sites selected for possible development and which the state should providewater (always a problem) and roads, parks, marinas and other open recreation areas-as incentives and stimuli to developers. But the plans also suggested the character that would be appropriate for development of each site.

The VDA study was a valuable tool to the state in fostering development, especially in the Neighbor Islands, little known to developers and investors. Of the 10 Neighbor Island sites, some development has taken place at seven; plans are under way at a different location (which had not seemed feasible in 1959); planning is under way on one, and nothing has yet happened at the last. The increased number of rooms, the growing variety of accommodations at resort areas, the much-needed choices of activities (few tourists really want the
desert-isle syndrome for long; they want people and action) have attracted visitors in economically-encouraging numbers to these outer locations.

With the economy on the upgrade in these various places, it is fair to ask, What of the environmental quality?

The VDA, in its necessarily general terms, pointed the way toward quality in both planning and building design. And Hawaii's two pioneering tools, the State General Plan and the Land Use Law (Hawaii was the first state to enact such legislation) have respectively done much to set goals and high standards for development and to set the boundaries for the state's four zoning categories. But so far nothing provides specific design criteria for the selected sites in the Visitor Destination Areas, and it is these that Hawaii so greatly needs.

Fortunately, however, a series of Environmental Studies, just completed, was commissioned last year by the State's Foundation on Culture and the Arts. These provide the detail of carefully considered criteria for the particularly sensitive areas in the state. Excerpts are included on the following pages. Theseand, hopefully, others of similar scope and depth-can become yet another pioneering tool and, if made policy, a means toward assuring environmental quality and economic viability.

Protection of natural beauty-at best a fragile thing-and enhancement of the economy are not necessarily mutually exclusive goals. Hawaii's far-sighted economic planning for tourism needs to be matched by far-sighted planning for the quality of its environment. Each island has its own character and capacity for use. The state needs an inventory of such natural resources and an estimate of their capacity for use. The General Plan sets Environmental Quality as one of its goals, and Good Design as another, but these are only a beginning. As landscape architect Garrett Eckbo, whose firm will make the first five-year review of the Hawaii General Plan, says, "Hawaii is the test for the landscape of tourism."

Dilemma in paradise: Must success prove fatal? Can Hawaii protect its loveliest places by increasing densities in already-urbanized areas? Or should it also extend protection to small but growing towns on outer islands? If it does, where will it house the millions of tourists expected in the next few years? Tourist tastes range widely, from Waikiki's congestion (near right) and many choices to remoteness and isolation (center), and in between, to small, quiet resorts (far right) with some choice. RESORT REGION



OAHU
Waikiki: concentrating people, buildings and activity makes for choiceand planning problems
Waikiki, "playground of the world," is every tourist's destination at some time during his visit to Hawaii. Even now that it is no longer the inevitable first destination of every visitor-the Hilo airport was expanded to take jets late in 1967-it still is the overwhelming favorite of Hawaiian resorts. Part of its lure is no doubt the image of Diamond Head, for so many years the visual symbol of Hawaii. More important is the fact that Waikiki has a choice and contrast of activity that is hard to match in other resorts: all sorts of shops, hotels, nightclubs, restaurants; apartments; water sports, boat trips. Most of all, it has people, and they mean action, for a broad spectrum of tastes and backgrounds. But Waikiki's popularity has created a serious environmental problem: congestion. Buildings crowd the waterfront, each wall nudging its neighbor's wall. The vistas from Kalakaua Avenue, the main street, to the ocean are gone. Except for the bright muumuus and aloha shirts, it is difficult to believe this is Ha waii. It seems more like a newbuilt city, anywhere. To newcomers this problem is less acute than to returning visitors and residents. But it is not hopeless. The street is handsome, if crowded, and public opinion has been aroused to the need for long-range planningcomprehensive and uncompromising. Planner Aaron Levine and architect William Grant of the Oahu Development Conference, commissioned by the Foundation for Culture and the Arts to study the Honolulu waterfront, urge a "bold new approach" with land use, public works and architectural control as the working tools.



1960 (left): Some ocean-front sites were still open; 1968 (right): Only low-density uses afford relief from "concrete jungle" and plans indicate increasing density even for them.


WAIKIKI TODAY
Legend

1. Surfing sites
2. Yacht harbor
3. Beach promenade
4. Beach reclamation
5. Open space, Fort deRussy
6. Low-density areas
7. Pedestrian mall
8. One way street system

Kalakaua Avenue-Ala Wai Boulevard
9. New by-pass boulevard
10. Beach park
11. Extension of existing park to Diamond Head

Urban Design Plan/1968: Environmental Study of Honolulu Waterfront

Diamond Head, "a fragile design element in the urban landscape" increasingly threatened by development on its lower slopes, appears safe now that city action (in response to unprecedented public expression against further building at its base) and designation as a Na tional Natural Landmark have given it special status. But city's new 350foot height limit and present highrise buildings threaten many views of it. Recommendations of Environmental Study for Waikiki include relief of traffic congestion, more open space and emphasis on larger area for Waikiki.


Aaron Levine, planner, William Grant, architect

"The Jungle," Waikiki's blighted area of bungalows and duplexes, will be redeveloped as a park-resort by Liliuokalani Trust to "re-establish the feeling of a relaxed tropical resort once characteristic of Waikiki." Raised pedestrian mall, with parking below, will form base for hotel and apartment buildings sited to preserve ocean view.


Belt, Collins \& Associates, engineers, planners and landscape architects



Academy of Arts, Bertram Coodhue, architect


B
Honolulu's unique character as crossroads of the Pacific makes it a Visitor Destination Area in itself. Multi-cultural in aspect as in population, a mixture of sophistication and naturalness, set between the ocean and the mountains, its variety is apparently endless. Waikiki is only one part of the city; the other parts have their charm and interest also: Downtown with its fine older business buildings (below left) and new handsome office complexes (below right), its world-famous Academy of Arts (above) and mammoth Ala Moana Shopping Center (top). New hotels and apartment buildings in Ala Moana district will further link this area with Waikiki.


## Honolulu, with many

 tourist attractions and new resorts north and west, will reduce pressures on WaikikiThe island of Oahu has some of Hawaii's most beautiful beaches and most dramatic scenery, but until such attractions as the semiscientific Sea Life Park and the Polynesian Cultural Center on the Windward side of the island, the average tourist had no experience of Oahu besides Waikiki (except for Honolulu). With the development of Makaha Valley as a luxury resort, and of the magnificent North Coast, and with new and improved roads, the more adventurous visitors, at least, will spread to these outer areas.


Oahu's North Shore, not one of the original Visitor Destination Areas, is now scheduled for development as a resort community, with some 20 hotels planned for an 11-mile stretch of coast between Kawela Bay and Kahuku, provided zoning changes (from "agricultural" to "urban") are approved. Other changes in the wild and beautiful coastal area will occur with closing of a large sugar plantation at Kahuku.


Makaha Valley, one of Oahu's most dramatic and beautiful places, is one of three Visitor Destination Areas on the island. Although development came to it slowly, the Valley is fast being transformed into a luxury resort community. The VDA recommended 200 hotel units for the Valley; already 200 units are under way as the first of six hotels. It has been master-planned to re-spect-as much as so large a building program can-the landscape: tall apartment buildings are to be ranged along the base of the mountains; smaller-scale buildings will be in the open center; residential buildings will be on the ocean front. Planning and architectural controls are to be enforced on new work.

FARM AND GRAZING LANDS
WAIANAE MARINA
POKAI BAY
PARK ANO RECREATION

State Of Hawaii Visitor Destination Area Study



## HAWAII

Transportation, land-use, design criteria: keys to future quality of

## Big Island's West Coast

West Hawaii is presently sparsely populated, partly because much of it is ranchland in private ownership, but mainly because roads are all but non-existent in the north section, and inland along the south Kona Coast. The new jet airport to be built north of Kailua (B) and the new road linking the north (A) and south coasts will deeply affect the whole coast, shifting and increasing its population, raising land values and increasing the pressures for more intense and denser development. It is an area of vast vistas to mountains, lava fields, lush vegetation and great potential. The area itself is not so much beautiful as it is rugged and wild, qualities which -at least along the coast-should be preserved and enhanced by whatever is man-made. State land use zoning has given the broad basis for future development, but still needed are detailed criteria of the scope of the Environmental Studies, and a process which would coordinate public works programs with private development plans. Also important to coordinate with development plans is the preservation of historic sites (like City of Refuge, below) in which the West Coast abounds.



Highway corridor study, commissioned by State's Foundation on Culture and Arts, and executed by Belt, Collins and Associates, recommends route, corridor and design criteria for new road to link northern and southern coastal areas where tremendous growth is to take place over next 15 years. A just completed road covers only part of northern area, cuts straight across lava fields, makes no concession for vistas or points of interest. Airport plans, major factor in change, are under way.


# Mauna Kea Beach Hotel, Skidmore, Owings \& Merrill, architects 



Kohala Coast will be developed by Dilrock-Eastern Corporation (Dillingham Corporation, Laurance Rockefeller, Eastern Airlines) as \$250-million resort community which will eventually include a new town, a range of hotel types, residences, public recreation and restored historic sites. Master plan (bottom) provides land uses compatible with existing Mauna Kea Beach Hotel, and conserves scenic and recreational resources. New 102 -room wing (below left) shows its success as luxury resort.


Vacation villa: Thomas $O$. Wells, architect


GRAZING



## Big Island's Kona Coast

## knows pressures of

 rapid growth and great potential as tourist area, and seeks means to control quality of developmentThe Island of Hawaii-the Big Is-land-has four extinct or dormant volcanoes and one, Kilautea on the slopes of Mauna Loa, whose continuing activity is almost legendary. The miles of lava that cover much of the island become a part of its particular attraction, and resorts built on these lava fields are like oases. The great scale of the vistas from all parts of the island are its special beauty. Except for the resort area of Hilo on the East Coast (D), and the small village of Kailua on the Kona Coast (B) there is no tourist activity center on the island. As the new resort communities in the north and south-Kawaihae and Keauhou-develop, and as Kailua itself grows, as it will, and the new road becomes actuality, the tourist can choose among a great many recreational and sport activities.


Small isolated resorts like Kona Village (left) are at opposite extreme from large in-town hotels in Kailua. Low-density Kona Village is accessible only by air; the new road would make this and other suggested resorts of similar type easier to reach but would still permit isolation which is their special attraction. Presently only two or three such isolated resorts exist in Hawaii, but recommended land use plan (across page, bottom) suggests additional sites along North Coast. Scale and size of such resorts does not disturb landscape.


C
Keauhou, the $\$ 180$-million residential and resort "Community of Leisure" now being developed on Keauhou Bay, is the historic playground of Hawaiian royalty. The new community will change the present small fishing port on the Bay by making it into a marina, with a plaza intended to become the focal point for the community and for tourist activities. The master plan contains four sites on which nine
 hotels can be located (three are already in planning). It will feature clustered residences of various types, and apartments.



## MAUI

## Second-largest island

 Maui is scenic, historic, and the site of the most
## successful Visitor

## Destination Area to date.

Diverse, historic, beautiful, completely different from the Big Island, Maui is known as the valley isle because of the isthmus that joins its two volcanic masses, one derived from huge Haleakala, the other from smaller Puu Kukui. As a place, its beauty is more delicate than Hawaii's and stronger than Kauai's. Thus the impact of development on it can be disastrous if not carefully done. How it is done, where it is permitted to happen, and how the pressures for increased density are handled will be of utmost importance in its future. Since Maui is the site of the most successful Visitor Destination Area to date-Daanapal 12-that development serves as both example and caution. Siting and orientation can be significant factors in the quality of the environment, and at Kaanapali, where the openness of the site and the landmark Black Rock were its most noticable attributes, the scale could be bold and strong. But Black Rock has been obscured by a hotel, and whatever scale the place will have must come from siting, height and design. Kaanapali's hotels and choice of recreation offer the tourist the necessary variety, and Lahaina, an old whaling villiage south of the resort area, complements this with historic buildings, night clubs and restaurants.



State Of Hawaii Visitor Destination Area Study
Resort hotel or apt
I PARK AND RECREATION


AMFAC, Inc. Developers



Napili Kai resort on the north shore attracts long-staying, repeat patronage, and has a high occupancy rate. Small, comparatively remote, its patrons have similar tastes and backgrounds, enjoy similar activity (or non-activity).


Lahaina, one of Hawaii's most historic towns, is being restored as an important tourist attraction. Keeping its vitality as a town while bringing visitors to its narrow streets is a design problem tackled by Environmental Study; how to make new buildings, inevitable for the town's growth, compatible visually and spatially, is another. Above, Hale Aloha church as focus.
Kaanapali (A), resort community proves validity of its selection as a VDA. Five hotels and a condominium have been built within its boundaries, with a range of accommodations and variety of activities. It meets the VDA definition of a destination area by having at least 1500 rooms, restaurants, golf courses, white sandy beach (one of the best). It will also have a large resortoriented shopping center, Whalers' Village, now under construction at the Lahaina end of the beach. One of its problems-easy transportation into Lahaina-will be solved if proposed railroad with excursion train goes into operation. This would permit non-drivers (or those who could not rent a car, or those on tours) to make independent excursions into town for sightseeing or shopping.


John Carl Warnecke and Associates, architects

Environmental Study of undeveloped coastal area below selected Visitor Distination Area was undertaken as commission from State Culture and Arts Foundation to determine how to prevent over-building and disfigurement of so sensitive an area, and to provide resident-oriented recreation facilities.


## KAUAI

Kauai's natural beauty makes all of it a Destination Area and especially sensitive to development.
Kauai, oldest and, to many, loveliest of the islands, is so generally beautiful that the whole island was designated a Visitor Destination Area, with three regions (two of them- $(A)$ and $(C)$-among the island's most exquisite) signaled out for resort development. Some development has taken place on all three sites, with varying degree of environmental success and respect for the fragile beauty they make their setting. That resorts do not have to intrude on the natural beauty of a place is clear in one of Kauai's older resorts, the phenomenally successful Coco Palms (B). This resort usurps no natural beauty, but transforms an ordinary

site into an extraordinary experience. Its atmosphere may be synthetic, but the flair with which it is done is undeniably effective and in so using an ordinary site, other sensitive places can be preserved in their natural state. Another way to do this is the high-rise hotel. Fortunately on Kauai there is a choice.



A
Environmental study by Donald Wolbrink \& Associates, landscape architects and planners, calls Poipu-Koloa area (A) "a world of its own" whose scale and character should derive from factors like indigenous housing, a 100 -year-old mission church, vegetation like monkeypod tree.



## MOLOKAI

## Undeveloped, unspoiled, a unique opportunity to demonstrate quality in resort development

Molokai's first resort community is being developed at the opposite end of the island from the site selected by the Visitor Destination Study in 1959. Private enterprise, in the form of Molokai's largest land owner, Molokai Ranch Company, did not wait for the stimulus of public works, as the study proposed on the eastern end (A), but is forging ahead with development of a resort and second-home community on the west end (B). Here the beaches are superb and varied in type, from broad and sandy to small and rock-enclosed. The master plan (by Belt, Collins \& Associates) uses the character of the beaches in its land use proposals: the small beaches for the intimate type of resort, the great beach for a public beach park, with a sports center and a golf course as part of the park: an exceptional demonstration of public conscience, and of particular importance now. Beach access, especially in resort areas, is often all but non-existent, yet all beaches are in public ownership. This great park opens the magnificent beach to the public, and suggests that the developers are concerned with the environmental quality of the new community. As yet no design criteria for the hotels and residences have been announced. These will be an important part of the implementation of the master plan.
Hotel Molokai, Frank Robert architect



Molokai's west end is completely undeveloped; most of the land is open range. It is dry and parched but wildly beautiful. The master plan envisions an eventual community of 30,000 population. Its proximity to Honolulu ( 15 minutes by air) indicates potential as a second home community as well as a resort. The amount of open space provided is unusual but appropriate to the rural quality of the island. Most permanent residents would live in the hills above the resort area. Hotels will be of two types: large, located near the park, and smaller luxury resorts located on semi-private beaches. Rezoning (from agricultural to urban) has been granted by the State Land Use Commission for 1460 of the proposed 6800 acres.


## ARCHITECTURAL ENGINEERING

## Heat pumps suited to electric rates: three examples

## 1. CHILLER WORKS ALSO AS A HEAT PUMP

Many more buildings are being electrically heated as well as cooled these days because electricity is frequently found to be a "best buy" strictly on an energy cost basis. This is the case with the three examples in this article-a high school, a high-rise apartment building, and an industrial plant, all of which employ some type of internal source heat pump system. The consulting mechanical engineers for these three projects, Robert G. Werden \& Associates, Inc. of Jenkintown, Pennsylvania, have followed a policy of "creating hardware to fit the electrical rate, rather than waiting for rates to catch up with the hardware." That is to say, the heating and cooling system is designed to take maximum advantage of the utility's rate structure and the building and system operational characteristics.

Upper Perkiomen High School, near Allentown in Montgomery County, has nearly 170,000 sq ft of space, arranged as three staggered cubes-a two-story classroom section in the middle, flanked by the athletic wing on one side and the auditorium on the other. The structure is well insulated: the wall $U$ factor is 0.11 , and the roof, 0.09 . Also, glass is used sparingly. Exterior classrooms have only 10 per cent glass in their outside walls. Because the school is air-conditioned all the year, only 5 cfm of ventilation air per student were required for odor control.

The high school requires cooling most of the time when it is occupied. The engineers have calculated that, because

Operation of the heat-of-compression heat pump. The school is being cooled most of the time when it is occupied because it has low heat losses and fairly high internal gains (lights, equipment and people). The mechanical energy (electrically-driven motor) used in compressing the refrigerant gas is converted into heat. This heat is removed by the condenser and the hot refrigerant vapor is turned into a liquid. The liquid refrigerant is allowed to expand through an expansion valve into the evaporator, and in so doing it cools the water circulating through it. This chilled water, in turn, picks up heat from the conditioned spaces. During the colder weather all of the heat that must be rejected by the condenser is utilized by reheat coils located in the ducts close to where they enter the conditioned spaces. These reheat coils adjust the temperature of the 55 F air being supplied to meet the temperature of air required by the room. When it is 45 F outdoors and the school is occupied, the condenser will have excess heat, and this is rejected to the cooling tower.

In winter when the school is unoccupied there is no internal load, so the only "free" heat available to the system is that which has been stored in the structure and furnishings. The only heat available from the heat pump is that put into the system by the heat of compression-in other words, energy in equals energy out. This amounts to about 910,000 Btu per hr. There is no cooling load on the evaporator, however, since there is no internal load; therefore, the evaporator has to be artificially loaded by allowing hot gas from the compressor to be by-passed through the evaporator. In essence, electrical energy is merely being converted into heat energy, and the system coefficient of performance is 1.0 (energy out/energy in). The coefficient of performance of the refrigeration system on the cooling cycle, however, is around 4 (i.e., Btu of cooling effect/kw of power).

HEAT-OF-COMPRESSION HEAT PUMP SYSTEM



IPennsylvania Power \& Light Company rate LP-3. ${ }^{2}$ Pennsylvania Power \& Light Company rate HS. ${ }^{3}$ Oil at 8.31 cents per gallon. 4Philadelphia Electric Company rate G.
of internal load from lights (4 watts per sq ft ) and people, the building needs cooling down to about 18 F outdoor temperature. Over a third of the classroom space is interior, and this requires cooling all the time when it is occupied.

The air distribution system in this school is single duct with reheat for temperature control. All of the classrooms and the various individual spaces have their own temperature control. The cooled air is supplied to the duct system from fan-coil packages always at 55 $F$, regardless of whether a room is calling for cooling or heating. Hot water flows through the reheat coil in response to the room thermostat to adjust the air temperature to that required to maintain about 75 F in the room.

The Btu's required for reheat are not provided by a boiler but from the refrigeration apparatus itself. Heat picked up by the chilled water of the refrigeration system is rejected to the system's condenser. This condenser has two bundles of tubes: one bundle extracts heat for use as reheat; the other bundle extracts heat for disposal via a cooling tower if there is more heat rejected into the condenser than is needed for reheat.

The reheat system has several advantages. From the standpoint of a central air-distribution type of system, it simplifies and cuts down on the ductwork; physical coordination with the structure is also simplified. Further, the air temperature controls are simplified, thus cutting costs-about $\$ 75$ per coil controlled, compared with a system that alternately uses hot and chilled water.

From the engineer's standpoint, the single duct reheat system can be easily sized accurately for air quantities and for refrigeration, because the fan-coil units are supplying the same quantity and the same temperature air all the time. Also significant is the fact that energy usage costs can be predicted quite accurately. But, on the other hand, this approach is less efficient thermodynamically than a system that throttles the heating or cooling effect in response to the load.

Werden obtained costs on four different schemes for heating and cooling:

1) oil heating and electric cooling, 2) gas heating and electric cooling, 3) resistance heating and electric cooling, and 4) heat-of-compression heat pump. With the first two approaches, the electric rate (which had a demand charge) for power and light and for electric-driven refrigeration averaged out at 2.6 cents per kilowatthour. With the all-electric approaches, however, the utility had a flat 1.2 cents per kwhr rate.

There were several reasons why the engineers chose the heat-of-compression heat pump. First, the refrigeration device with all its switchgear and controls was already there. This meant a $\$ 30,000$ cost savings by leaving out the resistance heating. But further, the heat-pump system could extract heat from the core and put it into the exterior rooms as needed.

The refrigeration system was sized, however, for cooling season load and not for maximum heating demand, because maximum heating capacity would be needed only a small part of the time, principally on week-ends. This additional heating capacity was provided by six 125 -kw hydronic booster heaters. There are also booster heaters for the pool and the gymnasium.

When the school is unoccupied during the heating season, the fresh-air dampers are closed. A number of rooms are ganged on one thermostat placed in the room having the worst outdoor exposure. Fans operate only when the space temperature in that room drops below 60 F. Valves on reheat coils in all rooms open, however, when the space temperature in any of these rooms drops below 75 F , so there is heat in these coils when the fans go on.

During the cooling season, the refrigeration plant is shut down completely during unoccupied periods. On a weekend the interior temperature in some rooms might go as high as 95 F , but this load is picked up by turning the plant on earlier on Monday morning.

Since there are times when portions of the school may be used at night by the community, the chiller was specified to have capacity control down to 10 per cent of maximum.


SECTION THROUGH EQUIPMENT PENTHOUSE


CLASSROOM WING-FIRST FLOOR PLAN



Equipment used for the heat-ofcompression heat pump is a 364 -ton centrifugal water chiller (top, left). When its output is insufficient to match the heating load during winter unoccupied periods, it is supplemented by six electrically-operated hydronic booster heaters (top, right). The air-distribution system is single duct with reheat. Air conditioners (fan-coil units with return and fresh air dampers and filters) supply 55 F air to the duct systems (photo above and section). For the classroom wing these ac units are located in a large penthouse, which also serves as a return air plenum. Reheat coils are located as indicated on the plan. Air return is via corridors to return registers connected to return ductwork. The supply and return ducts are easily run in furreddown spaces of corridors, posing no problem for physical coordination with the structure. Because classroom exterior walls are well insulated and have very little glass, the air distribution can be from grilles set in furred-down spaces along the interior (corridor) walls (see photo across page). In the library and cafeteria where there is a lot of glass in the exterior wall, electric baseboard heaters controlled by an outdoor thermostat were used under the windows, so as to take the chill off the glass in colder weather.

## 2. OFF-PEAK STORAGE FEEDS UNITARY HEAT PUMPS

The latest in a series of three all-electric high-rise apartment buildings on the site of the former Cedarbrook Country Club bordering on the city of Philadelphia uses individual water-source heat pumps for year-round comfort conditioning. The water source in this case is not a well or lake, but an interior water-pipe loop. In winter, when the temperature in the loop drops below 60 F , heat is added to it from water in two storage tanks heated by electric boilers. In summer, when the temperature of the water in the pipe loop goes above 90 F , the water is sent through two evaporative coolers.

A particular advantage of this system as compared with through-the-wall air-source heat pumps or air conditioners plus resistance heating elements is this: There are times when some apartments may require cooling while others require heating. Rather than heat being rejected to the atmosphere, as would be required for air-cooled conditioners in spaces calling for cooling, with the heat pumps this heat is rejected to water in the pipe loop. Then, heat pumps in spaces requiring heating extract heat-in a sense "free"-from the pipe loop.

The principal reason that the three apartment buildings are electrically heated and cooled is that the Cedarbrook project also includes a large shopping center, so the apartment buildings are able to take advantage of the Philadelphia Electric Company's commercial rate. Power cost for operating the heat pumps in this building thus works out to only 4.5 mills.

Operating economies during the heating season are assured and enhanced by use of off-peak power for heating hot water. A demand-limiting regulator allows resistance heating to go on in steps, always keeping demand below that maximum charged to the total project. The water in the space heating storage tanks is allowed to go as high as 200 F . This means that the storage tanks can be inexpensive steel tanks such as are used for oil storage; they do not have to be much more expensive pressure vessels. Heat from water in the storage tanks is transferred to the water pipe loop via a heat exchanger. Reason for this is that there are 13 stories of static head in the water loop and it obviously is much less expensive to build a heat exchanger to take this pressure than the huge storage tanks.

Further economies in the over-all system are achieved by using heat-exchange wheels to recover heating or cooling effect from exhaust air.


All three of these high-rise $Y$-shaped apartment buildings are heated and cooled electrically. Cedarbrook Hill III, the building under construction, left in photo, has unitary heat pumps served by an internal water loop heated by off-peak power and cooled by evaporative coolers. The other two buildings have through-the-wall air conditioners. Owner: Cedarbrook Joint Venture; architect and planner: Todd Merriam.


Small unitary heat pumps produce cooling and heating effects within apartments. In addition to their own energy input they either reject heat into or pick up heat from a water loop (actually there are 18 risers to supply all apartment heat pumps). When all apartments are on cooling the heat rejected to the water loop is removed by two evaporative coolers. Since these coolers are closed to the atmosphere, they do not contaminate the water as cooling towers might. A heat pump might reject heat at 105 F and the evaporative coolers bring the temperature down to 90 F . When any apartments are heating, heat is extracted from the water loop; temperature in the loop is not allowed to go below 60 F . This temperature is maintained by circulating hot water (as high as 200 F ) from storage tanks. When heat is called for, electric boilers go on as long as the maximum demand is not exceeded. Most of this will be at night.

TERMINAL UNITARY-WATER LOOP HEAT PUMP SYSTEM



CORRIDOR SUPPLY AND APARTMENT EXHAUST SYSTEMS

SCHEMATIC DIAGRAM OF AIR DISTRIBUTION SYSTEM


## 3. NIGHTTIME HEAT STORAGE MEETS DAYTIME LOAD

When the Fischer \& Porter industrial plant in Hatboro, Pennsylvania was about to be modernized and air conditioned, engineer Werden first had considered an air-source heat pump. But the project was delayed, and upon its resumption Werden decided that a water-source heat pump with off-peak storage would make more sense. First of all, the water-source heat pump unit saved the owner $\$ 125$,000 in initial cost. Operating cost was estimated to be $\$ 1200$ more per year, but obviously this extra amount would never match the equipment savings.

Werden obtained the demand curve for the existing plant for one of the coldest days in January. It was apparent that during the hours from 11 p.m. to about 7 a.m. not only was the demand considerably below peak, but the heating load was much less because there were fewer people and less ventilation load. The difference at any time between the electrical requirement for heating and the total demand available for heating can be used to store heat. This stored heat is used whenever necessary to avoid exceeding the maximum peak set by power and light, which would result in a penalty charge. The chief facilities engineer elected to monitor the power manually and not use a regulator.


Windowless three-story Fischer \& Porter plant operates round-the-clock. Heavy power usage makes low rate for off-peak heating. Architects: Seidle, Slocum \& Smith.

## DEMAND PROFILE




Use of off-peak power again is the key to economical heat pump operation on the heating cycle. With the commercial rate, power cost for the storage is only 4.5 mills, as long as peak demand is not exceeded. The chiller picks up heat from the storage tanks and delivers it via the condenser to fan-coil units for space heating. The graph at left shows when power is available for heat storage. The reciprocal of the demand curve has been drawn so that the inverse of the peak demand meets the zero mark of kilowatt demand. Thus any portion above zero is available for heating. Heating requirement is shown by curve 3 . Any time curve 2 is higher than curve 3, this differential is available for storage. This is shown by the single cross-hatched area. Double cross-hatch indicates no storage possible. The heat pump is shown in the top photo, while the electric boilers are above, left and the storage tanks are above, right.

OFF-PEAK STORAGE HEAT PUMP


142 ARCHITECTURAL RECORD December 1968

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## Makeshift holes for utilities negate floor slab's fire resistance

Lack of adequate underfloor electrical raceways in new multi-story commercial buildings frequently leads to an undermining of the fire integrity of these buildings. Increasingly it is being found that when not enough underfloor electrical ducting is provided (or even is omitted altogether) electricians may drill holes through the floor slab to provide electrical outlets and telephone and other communication outlets for tenants. Fire tests have shown that when this method, called "poke through," is used, the fireresistive rating of a floor can be reduced to as little as six minutes.

How this comes about is explained by fire protection engineer John G. Degenkolb: When a plan of a new building is submitted to the building department, the details of the installation of the electrical outlets and the telephone distribution system may not be shown on the plans. But this is not sufficient reason for denying a permit or requiring modification of the plans. In other words, the fact that lots of outlets are not shown is not necessarily an indication of a building code violation. But when extensive areas are shown without indicating numerous electrical outlets, the plan checker at least can suspect that the code may be violated after initial construction. Omission of such information should be sufficient reason for the checker to require additional information, or to stamp the plans that "subsequent alterations shall not reduce the fire-resistive characteristics of the building."

When insufficient outlets are provided originally, and floors are leased, tenants may ask for electrical and telephone outlets where they do not exist. The common way of providing these outlets is, as mentioned earlier, by drilling holes directly through the floor. These, of course, are not visible when there is a suspended ceiling below the slab. The outlets on the floor above are covered over with the floor fitting. This "poke through" technique makes the floor in effect a sieve from the fire protection standpoint. Even though the electrical installation with "poke through" complies with the electrical code, it will in many


When underfloor ducts are not provided in a commercial building requiring numerous electrical outlets, tenant changes may involve cutting holes in the floor slab to serve outlets on the floor above. While this violates many codes, it may go undiscovered.

The effect on fire resistance of penetrations through the slab is shown in this graph. Tests conducted by the Fire Prevention Research Institute showed that none of the floors tested with penetrations for electrical or telephone boxes provided a 2 hour fire rating, even though the voids for the boxes B-2, B-3 and B-4 were filled with mineral wool. Thermocouple location was on the top of the slab directly under the box.

cases violate the local building code.
As "poke through" has grown more and more common, greater and greater liberties have been taken. John Degenkolb gives the following example: Most building codes permit a limited amount of penetration of fire-rated ceilings for hanging lighting fixtures, etc., usually in the amount of 100 sq in. per 100 sq ft of ceiling. In one instance, a particular building department extended this interpretation to permit the same 100 sq in. per 100 sq ft in the floor as well as the ceiling. (At this time the seriousness of the fire hazard caused by "poke through" was not recognized.) But in one known instance the interpretation was stretched way out of proportion to the intent. What happened was that a 360 sq in. rectangular hole was cut in a floor having an area of 400 sq ft for installation of telephone equipment. This 360 sq in . amounts to 90 $\mathrm{sq} \mathrm{in}$.per 100 sq ft . The fire-resistive floor in the area of this hole consists of a $3 / 8-\mathrm{in}$. metal plate that can be removed to give access to the call director. As individual outlets were needed, lines were run out to the desired location and holes were drilled through the floor.

Fire tests have shown that even though "poke-through" floor penetrations have been packed with mineral wool insulation, fire resistance is not increased sufficiently to meet code requirements. In one test, for example, when a $11 / 2$ in.-diameter hole was drilled for access to an electrical outlet box and the void was packed with mineral wool, the fire resistance was increased to 1 hour 34 minutes, but not to the required 2 hours. When the same procedure was used with a telephone outlet box, the fire rating was only 21 minutes. With no packing, fire resistance is about 6 minutes.

The hazards of "poke through" are recognized by the model code groups, but prohibition has not always been spelled out. The Uniform Building Code of the International Conference of Building Officials does preclude "poke through." The Southern Standard Building Code late last year adopted a section which states, "The penetration of a fireresistive floor or floor-ceiling assembly for electrical, telephone, plumbing, air conditioning, inter-communication systems or similar facilities shall not be permitted unless such openings are installed in such manner that fire resistance is not decreased." The Building Officials Conference of America has given an interpretation to the effect that "poke through" is not acceptable.

In Degenkolb's view, "poke through" should be prohibited by the National Electrical Code. He says that Article 300 should be amended in the section on Prevention of Spread of Fire to read:
"Electrical installations shall be so made that the possible spread of fire through fire-stopped partitions, hollow spaces, fire walls, fire-resistive floors, or fire partitions, vertical shafts, ventilating or airhandling ducts is reduced to a minimum."

A further possible hazard of "poke through" has been cited by Degenkolb: A fire occurred on one of the top floors
of a 16 -story office building in a California city. The fire was confined to this floor by the fire department, but the water used in firefighting ran down through holes drilled in the floor and almost completely ruined the contents of four floors below. While this is not a firespread problem, it is obviously a fire-loss problem chargeable against the fire insurance.


If architects and their engineers do not provide sufficient electrical distribution and plumbing lines in their original plans, tradesmen may resort to the practices shown here. Holes are drilled through slabs and fireproofing material knocked off metal lath protecting a beam, lowering effectiveness of the fire barrier.


The floor slab shown in the top drawing, with mineral wool packing in the void, when fire tested gave a 1 hr 35 min . rating. The floor slab shown in the bottom drawing gave only a 6 min . rating.



WEATHER-RESISTANT PLASTIC / Kydex 5000 is an acrylic polyvinyl-chloride thermoformable sheet with an all-acrylic surface. Uses include architectural fascia, spandrel panels, and sculptured facades. Notable characteristics: toughness, weatherability, rigidity, flame resistance, formability and light weight. - Rohm and Haas Company, Philadelphia.

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SILICONE SEALANT / Silicone Sealant 1300 does not need a primer to obtain adhesion. It can be applied to joints between all types of masonry, tilt-up concrete panels or concrete curtain walls, and is reported to have excellent resistance to sunlight, ozone, and moisture. General Electric, Waterford, N.Y.

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continued from page 149


COLOR IT PLASTIC / Acrylic plastic nesting tables, octagonal stool-tables and cubes, which may be either transparent or opaque, are available in a range of 35 colors from deep purple to hot pink. Surfaces also may be silkscreened geometric patterns. Octagonal, square or rectangular glass-topped tables have bases of bent acrylic plastic with chromed-steel frames $=$ Albrizzi Ltd., New York City.

Circle 304 on inquiry card


CUBE OUTDOOR LIGHTS / Shatterproof, vandal-resistant plastic is used for an outdoor line based on the cube shape. Cubes may be used singularly or in multiples, with either mercury vapor or incandescent lamps. : Habitat Incorporated, New York City.

Circle 305 on inquiry card


BANK CARPETING / Approximately 800 yards of Margate Poppy Red wool tweed carpeting was installed in the main lobby of the First National Bank of Ottumwa, lowa. Architects for the building are Stefen-Stoltz. Bigelow-Sanford, Inc., New York City.

Circle 306 on inquiry card


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Note: The houses shown here are from RECORD HOUSES OF 1968.


Hillside House, Baltimore, Maryland. Architect: J. William IImanen
Photo by Norman McGrath.


Suburban House, Purchase, New York. Architects: Charles Gwathmey and Richard Henderson of Gwathmey \& Henderson. Photo by Bill Maris.


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## PITTSBURGH <br> The Insulation People <br> OC <br> CORNING


continued from page 164


SCHOOL ELEVATORS / The mobility problem for physically handicapped children in a non-specialized public school is being met with a small elevator known as the Super Lectro-Lift. The keyoperated unit has a three-person capacity. . Sedgwick, New York City.

Circle 311 on inquiry card


HEAVY DUTY RUBBER FLOORING /
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Circle 312 on inquiry card
more products on page 180

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## OFFICE LITERATURE

For more information circle selected item numbers on Reader Service Inquiry Card, pages 287-288

COPPER FASCIAS / A brochure on the design and installation of copper fascias is the first in a new "Creative Design in Architecture" series relating to copper, brass and bronze. Subsequent bulletins will cover copper gutters, leaders, downspouts, flashing, and roofing. - Copper Development Association Inc., New York City.

Circle 400 on inquiry card

SPANS / "Spans for Joists and Rafters" is 16 pages of design criteria, loads and deflection limitations, tables and a conversion diagram. - Southern Pine Association, New Orleans.*

Circle 401 on inquiry card
FIREPROOFING/Specifications and technical data for vermiculite Type-MK fireproofing that is applied by machine directly to steel and concrete are covered in a four-page brochure. . Vermiculite Institute, Chicago

Circle 402 on inquiry card

EXTERIOR PANEL / A comprehensive booklet describes Glasweld, an exteriorgrade, steam-cured, asbestos-reinforced incombustible panel with a permanent all-mineral enamel surface. Included are a color chart and photos of various installations, in addition to detail drawings. - U.S. Plywood, New York City.*

Circle 403 on inquiry card
LEAD /. "Designing with Lead" is an 18-page booklet that discusses the versatility of lead, its characteristics and possibilities. - American Smelting and Refining Company, New York City.*

Circle 404 on inquiry card
FIRE-PROTECTION SYSTEMS / A detailed planning guide covers various alarm systems, types of detection devices and major signaling methods. A series of charts helps in the selection of protection for specific building types. Honeywell's Commercial Division, Minneapolis.

Circle 405 on inquiry card
TRAINING ROOMS / "How to Set Up an Effective Training Room," is a 16-page idea and planning guide. One topic discussed is seating and other equipment for various purposes. *Brunswick Corporation, Kalamazoo, Mich.*

Circle 406 on inquiry card

[^5]more literature on page 188

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continued from page 184
FOAMED PLASTIC INSULATION / A
folder presents data and a sample cut of Armaflex, an insulation with a K value of 0.27 at 75 F . Other characteristics: prevention of dripping and condensation; flexibility; resistance to job-site abuses; and absence of need for additional vapor barriers. - Armstrong Cork Company, Lancaster, Pa.*

Circle 407 on inquiry card

PERMANENT COLOR ANODIZED FINISH / A brochure gives specifications for exterior films that can be obtained on both sheet and extrusions in standard architectural alloys of aluminum. . The Adams \& Westlake Company, Elkhart, Ind.*

Circle 408 on inquiry card
TILES / A four-page brochure describes Dekora, three-dimensional tiles for ceiling and wall design and acoustical effects. The tiles, manufactured from reinforced gypsum plaster, are molded in the form of a tray with a decorative face. Tiles may be decorated or left unfinished. : Sarturo Modules, Inc., Brooklyn, N.Y.

Circle 409 on inquiry card

PLASTICS IN BUILDINGS / The major applications-with special regard to formulation, production and processing techniques-are highlighted in a paper titled "Utility and Esthetics in Structural Plastics." The paper was presented at the Regional Technical Conference, Japan Section, Society of Plastics Engineers, Inc., Kyoto, Japan on October 14. * Claremont Polychemical Corp., Roslyn Heights, N.Y.

Circle 410 on inquiry card

REDWOOD / Assorted literature gives much information on redwood and its uses. Topics include: "Redwood Interiors," "Redwood Homes," "Redwood Plywood," and "Redwood Remodeling Ideas." " California Redwood Association, San Francisco.*

Circle 411 on inquiry card
FAN-HEATER-VENTILATION / "Pryne Fans and Heaters and Quiet Ventilation Systems" is a 12 -page brochure featuring several new products in addition to the regular full line. New items include a low-profile, roof-mounted fan ventilator and the Mini-Sone bathroom fan. * Emerson Electric Co., St. Louis.

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[^6]
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## SEMI-ANNUAL INDEX

VOLUME 144
JULY-DEC. 1968

Readers using the index will find buildings, with only a few exceptions, entered in three ways: by architect's name, by owner's name, and by building type (apartments, hospitals, schools, etc.). Still other categories cover the special subjects dealt with in the magazine's engineering section (concrete, lighting, prefabrication etc.). ABBREVIATIONS: BTS-Building Types Study; AE-Architectural Engineering; BCBuilding Components

## A

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Public Buildings. Santa Cruz County Governmental Center, Santa Cruz, Calif.; Rockwell and Banwell, archts.-Aug. 1968, pp. 105-110

## R

Ravenwood Elementary School, Kansas City, Mo.; Kivett \& Myers, archts.-Nov. 1968, BTS, pp. 154-156
Recreational Buildings. Aztec Stadium, XIX Olympiad, Mexico City; Pedro Ramirez Vasquez, Rafael Mijares, archts.-Nov. 1968, pp. 42-43; Berkeley Marina, Berkeley, Calif.; Gerald M. McCue \& Assocs., Inc.-Oct. 1968, pp. 160-161; XIX Olympiad in Mexico City. Three Buildings: Sports Palace, XIX Olympiad, Mexico City, Felix Candela, Enrique Castaneda Tamborrel, Antonio Peyre, archts., Swimming pool and Gymnasium XIX Olympiad, Mexico City, Mexico; E. Gutierres Bringas, A. Recamier Montes, M. Rosen Morrison, archts.Nov. 1968, News, pp. 42-43. Recreation. Building Types Study 391: Planning for Leisure, Five Islands of Hawaii-Dec. 1968, pp. 121136
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Roche, Kevin, John Dinkeloo \& Assocs., archts.; Academic Complex, Rochester Institute of Technology, Rochester, N.Y.-Nov. 1968, pp. 124-127
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Rochester Methodist Hospital, Rochester, Minn.; Ellerbe Architects, archts.-Oct. 1968, BTS, p. 171
Rockwell and Banwell, archts.; Santa Cruz County Governmental Center, Santa Cruz, Calif.-Aug. 1968, pp. 105-110

## S

St. Joseph Hospital, Denver; Robert G. Irwin, archt.-Oct. 1968, BTS, p. 170
St. Mary's College, St. Albert's Hall (Library), St.

Mary's, Calif.; Wolff, Zimmer, Gunsul, Frasca, Ritter, archts.-Sept. 1968, BTS, pp. 170-171 Salerno, Joseph, archt.; "Designing Hotels for Foreign Sites"-July 1968, BTS, pp. 146-147 Salerno, Joseph, Tippets-Abbett-McCarthy-Stratton-Walter Prokosch, archts. \& engrs., Hotel Siam Inter-Continental, Bangkok, Thai-land-July 1968, BTS, pp. 146-147
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Scott, Foresman and Company. Hdqtrs. Bldg., Glenview, III.; The Perkins \& Will Partnership, archts.-Oct. 1968, pp. 145-148
Seibert, Edward J., archt.; Cooney Residence, Sarasota, Fla.-Oct. 1968, pp. 149-151
Seidler, Harry. Seidler Residence, Killara, Aus-tralia-Aug. 1968, pp. 114-116
Showrooms. George Jensen Center for Advanced Design, New York City; Warren Platner, archt.-Sept. 1968, pp. 143-148. Volkswagen Sales and Service Building, Maplewood, N.J.; Collins, Uhl \& Hoisington, archts.-Oct. 1968, pp. 158-159
Skidmore, Owings \& Merrill, archts. \& engrs., Dorchester Apartments, Chicago-Sept. 1968, pp. 149-152
The SMS Partnership, archts.; Greenwich Academy, Upper School, Greenwich, Conn.-Nov. 1968, BTS, pp. 158-159. Wittenberg Science and Mathematics Center, South Kent School, South Kent, Conn.-Nov. 1968, BTS, p. 157
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Stubbins, Hugh, archt.; Fine Arts and Graphic Arts Building, Rochester Institute of Technology, Rochester, N.Y.-Nov. 1968, pp. 124, 129

## T

Tabler, William B., "New Forces at Work on the In-City Hotel," July 1968, BTS, pp. 134-137
Taylor, Wilbur R.: "Needs, trends, and costs of hospitals and health facilities."-Oct. 1968, BTS, pp. 167-169

Thompson, Arnold W. "Airport and terminal planning and design: proving ground for comprehensive services." Aug. 1968, BTS, pp. 123-124
Tigerman, Stanley and Muzharul Islam, archts., Five Polytechnic Institutes at Barisal, Bogra, Pabna, Rangpur and Sylhet, East PakistanSept. 1968, pp. 153-160
Tougaloo College, Tougaloo, Miss., Dormitories, Library and Study Center; Gunnar Birkerts and Assocs., archts.-Oct. 1968, pp. 129-137
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Village Inn Motor Hotel, Birmingham, Mich.; Luckenbach/Durkee \& Assocs., Inc.-July 1968, BTS, p. 141
Vocational Technical Institute, Southern Illinois University, Carbondale, III.; Gunnar Birkerts and Assocs., archts.-Oct. 1968, pp. 142-144
Volkswagen Sales and Service Building, Maplewood, N.J.; Collins, UhI \& Hoisington, archts. -Oct. 1968, pp. 158-159

## w

Wadsworth, Raymond H., "The practical considerations in designing audio-visual facilities," July 1968, AE Special Report No. 7, pp. 149-160
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Waitzman, Simon V. "The architect, the airport and the industry: Opportunity and chal-lenge."-Aug. 1968, BTS, pp. 125-128
Warren Residence, Mr. and Mrs. William V. Warren Jr., Denver; Carl Groos Jr., archt.Sept. 1968, pp. 163-164
Weese, Harry \& Assocs., archts.; John Fewkes Tower (Chicago Teachers Union), ChicagoJuly 1968, pp. 109-112. Library and General Studies Building, Rochester N.Y. Institute of Technology-Nov. 1968, pp. 128-129
Wheeler, E. Todd, with the Perkins and Will Partnership. Fairmont Clinic, Fairmont, W. Va. -Aug. 1968, p. 120. And The Perkins \& Will Partnership, archts.; William W. Backus Hospital, Norwich, Conn.-Oct. 1968, BTS, pp. 178-179
William W. Backus Hospital, Norwich, Conn.; E. Todd Wheeler and The Perkins \& Will Partnership, archts.-Oct. 1968, BTS, pp. 178-179 Wimberly, Whisenand, Allison \& Tong, archts., Kona Hilton Hotel, Kona, Hawaii-July 1968, BTS, p. 148
Wolff, Zimmer, Gunsul, Frasca, Ritter, archts.; St. Albert's Hall (Library), St. Mary's College, St. Mary's, Cal.-Sept. 1968, BTS, pp. 170-171

## Y

Yamasaki, Minoru and Assocs., archts. Own office building, Troy, Mich.-Sept. 1968, pp. 137-142

## ADVERTISING INDEX

Pre-filed catalogs of the manufacturers listed below are available in the 1968 Sweet's Catalog File as follows.
A Architectural File (green)
1 Industrial Construction File (blue)
L Light Construction File (yellow)

## E

A-1 Ebco Manufaciuring Company ............ 64 A-I Enjay Chemical Co. ................ 19 to 22

F
A Follansbee Steel Corp. .................. 82

## A

A-1 Accurate Metal Weatherstrip Co., Inc. . . 200
A Acme National Refrigeration Co., Inc. .. 160 Aerofin Corp.

83
Air Preheater Company, Inc. .............. 197
Allen Mfg. Co., W. D. .................. 172A
A Alliance Wall Corporation .............. 49
A Allied Chemical Corp., Fibers Div. .... 181-182
I American Air Filter Co. ................. 68 American Gas Association ................74-75
A-I-L American Saint Gobain Corp. ...........52-53
A American Smelting \& Refining Co. ...... 96
A-1 American Telephone \& Telegraph Co. .. 76 Ames Company, W. R. ................... 32-1
A-L Andersen Corp. ........................... 198-199 Architectural Record .................... 208-209
A-1-L Armstrong Cork Co. .................... 153
"Automatic" Sprinkler Corp. .............66-67
AVM Corporation Jamestown Products
Division
196
Azrock Floor Products .............3rd Cover

B
A Bally Case \& Cooler, Inc. ................ 51
A-I Bell Telephone System .................... 76 Bestile Mfg. Co. ............................ 32-1
A-1 Bethlehem Steel Corp. .................204-205
A Bobrick Corporation, The ................. 190
A-I Borden Metal Products Co. ............ 34
A-1 Bradley Washfountain Co. ................ 97
Bruder \& Sons, Inc., M. A. ................ 201

## c

A-L Caradco, Inc. ............................... 48
A Carpenter \& Co., L. E. .................. 196 Carrier Air Conditioning Co. ............74-75
A Ceco Corp. ............................. 65, 73
A-1 Celotex Corp. ..............................92-93
Corbin, P\&F, Div. Emhart Corp. .......... 59
Crouse-Hinds Company ................. 8

## G

A-I-L GAF Corp., Floor Products Division ...... 161
A-I-L General Electric Co. ....................... 18
A Glynn-Johnson Corp. ...................... 183
A Grant Pulley \& Hardware Corp. .......... 81

|  | $\mathbf{H}$ |
| :--- | :--- | :--- |
|  | Hardwick \& Magee Co. ................... 54 |
| A | Haughton Elevator Company ........... 163 |
| A | Haws Drinking Faucet Company ...2nd Cover |
| A Holcomb \& Hoke Mfg. Co. ............... 177 |  |
|  | Holophane Co., Inc. .............. 169 to 171 |

I
International Exposition Co. .............. 200

J
Jamestown Products Division AVM Corporation196

A Jamison Door Co. ....................... 23
Jute Carpet Backing Council, Inc. ....... 72

K
A Kawneer Co. ........................172B-172C Keene Corp. ............................... 44-45
A-1-L Keystone Steel \& Wire Co. ........... 11 to 13
Krueger Metal Products Co. ............... 195
K-S-H, Inc. ................................... 87

D
Day-Brite Lighting Div. of Emerson Electric

191 to 193
Dempster Brothers, Inc. ................... 91
A Dover Corp., Elevator Div. ............. 37
Dow Badische Co. ......................... 33
A-I Dow Corning Corp, . ..................... 86
DuPont de Nemours \& Co., E. I. ......... 56
A-I Duriron Co., Inc. .......................... 1
A-I-L Dur-O-Wal
McGraw-Hill Book Co. .................... 184
A McPhilben Lighting Div., Emerson Electric Co., Inc.
Medusa Portland Cement Co. ..... 160
3M Company ..... 157
A-I-L Mississippi Glass Co. ..... 143 to 146
A Montgomery Elevator Co. ..... 26
A Mosaic Tile Co. ..... 60-61
N
A-1 Nalgene Piping Systems ................... 164 National Electrical Contractors Association ..... 30
A-I-L National Gypsum Co. ..... 28-29
Nichols Aluminum Co. ..... 55
A Otis Elevator Co. ..... 58
A-1 Overhead Door Corp. .....  98
A-1-L Owens-Corning Fiberglass Corp.
P
A-L Pella Rolscreen Co. ..... 155-156
A Pellerin Milnor Corp. ..... 83
A-1 Pennsalt Chemicals Corp. ..... 168
A-I-L Pittsburgh Corning Corp. ..... 88-89
A-L PPG INDUSTRIES, INC. ..... 202-203
Pratt \& Lambert, Inc. .......... ..... 95
A-1 Prestressed Concrete Institute
R
A-1 Raynor Mfg. Co. ..... $\begin{array}{r}90 \\ \hline 6 \text {-167 }\end{array}$
A-I Republic Steel Corp. ..... 38-39
A-1-L Ruberoid-GAF Corp. ..... 161

## 5

Sandvik Steel, Inc. ..... 185
A Sargent \& Company ..... 27
Selck, Walter E., and Company ..... 177
A-L Shell Chemical Co. ..... 165
A-I Sloan Valve Company ..... 4th Cover
A-1 Smith \& Co., Inc., Elwin G. ..... 31
Sonoco Products Co. ..... 216
A-1 Southern Pine Association ..... 7
Square D Company ..... 94
A Standard Conveyor Co ..... 177
Steel Joist Institute ..... 189
Sweet's Catalog Service ..... 215
Sylvania Electric Products, Inc ..... 60
T
A-I Taylor Co., The Halsey W. ..... 32
3M Company ..... 157
A Tremco Mfg. Co. ..... 80
Turkish Ministry of Tourism and Information ..... 81


V
Van Heugten U.S.A. Inc. .................... 2-3
A Von Duprin, Inc. . .......................... 50

W
A-1 Washington Aluminum Co., Inc. ......... 14

Z
A-1 Zero Weather Stripping Co., Inc. ......... 162

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